



INVESTOR PRESENTATION

For the six-month period
ended 30th June 2026 ("H1 2026")

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Dubai Investments Overview

A Diversified Investment Company Listed on DFM



A Glance at Dubai Investments

ESTABLISHMENT	OWNERSHIP TYPE
In 1995 as an on-shore investment company to encourage investments across various sectors	Publicly listed on Dubai Financial Market since 2000
MANAGEMENT	CAPITAL
<u>Chairman of the Board</u> Abdulrahman Ghanem A. Al Mutaiwee <u>Vice Chairman and CEO</u> Khalid Jassim Mohamed Bin Kalban	Share Capital – AED 4.3bn Shareholders – c.16,000

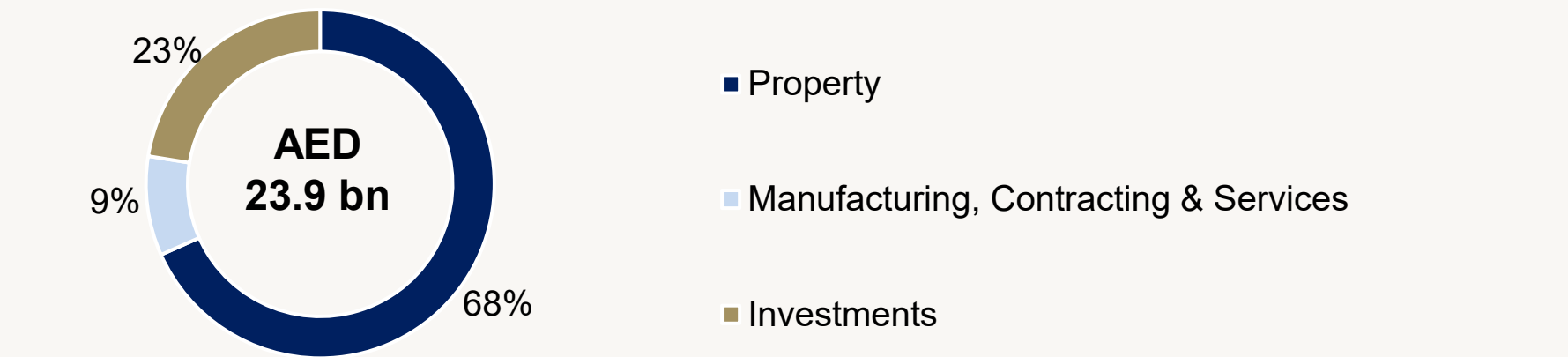
An incubator of more than **35 subsidiaries / associate companies** with more than **3,500 employees** categorized across **3 broad business segments** –

PROPERTY	Undertakes real estate development projects / leasing of real estate portfolio
MANUFACTURING, CONTRACTING & SERVICES	Includes a comprehensive range of products and services – pharmaceutical, glass manufacturing and processing, building materials
INVESTMENTS	Investments in financial assets along with acquiring stakes in entities within different sectors such as healthcare, education and financial services among others

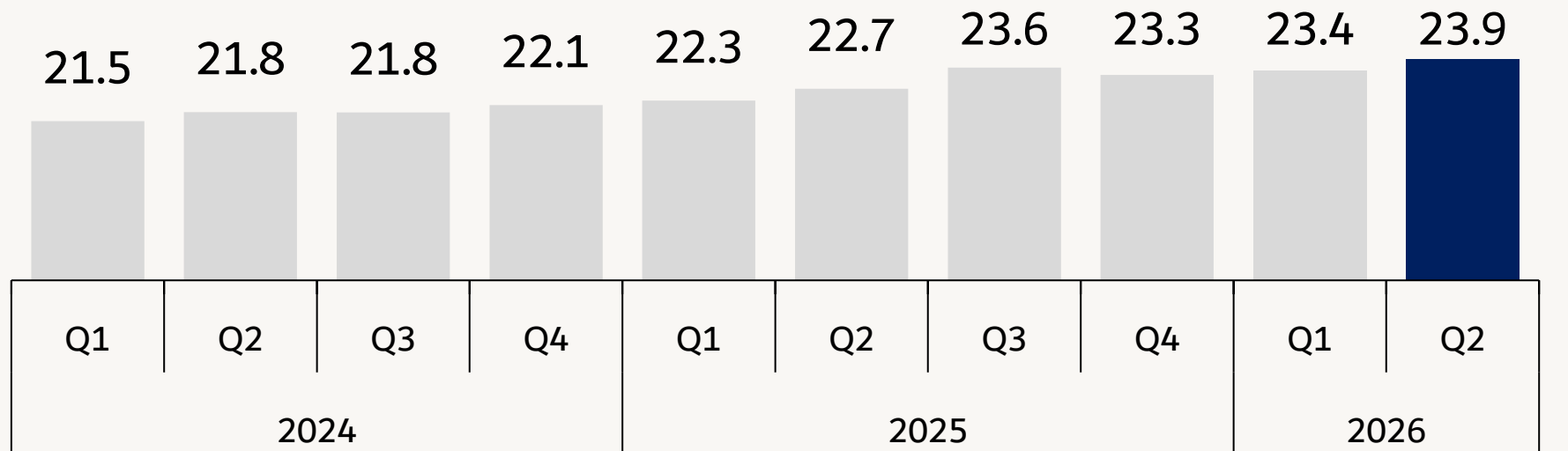
Shareholders (June 2026)



Business Segments by Assets (June 2026)



Total Assets (in AED bn)

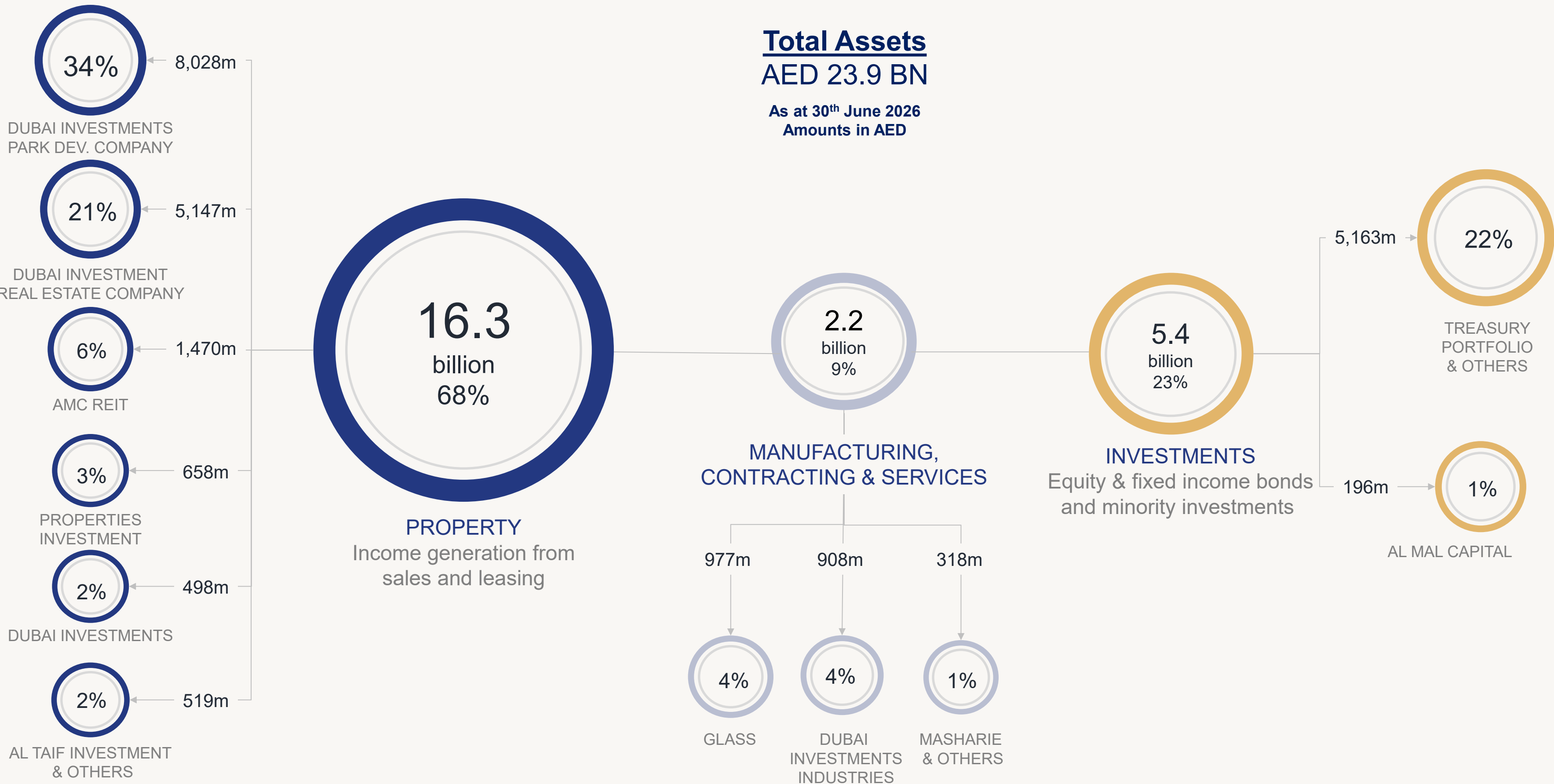


Note: Figures are rounded to the nearest decimal

Dubai Investments – A Diversified Portfolio of Investments

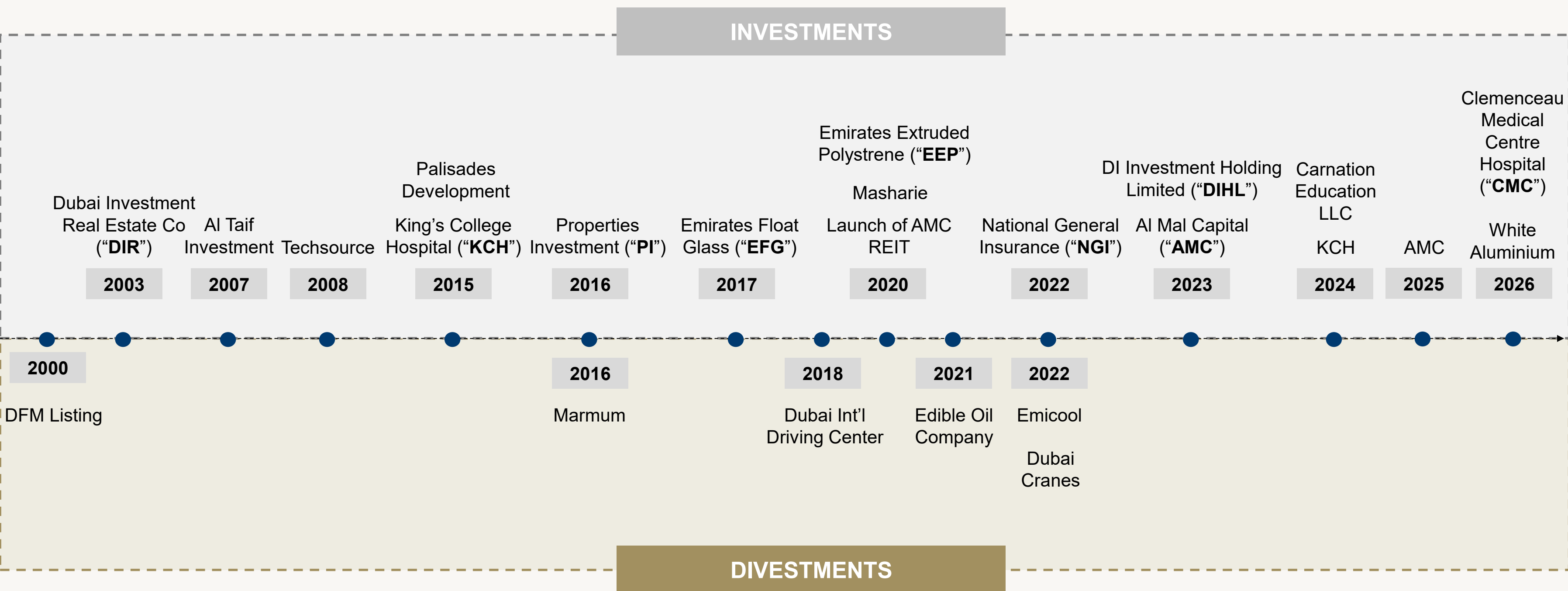


Diversified Portfolio of Assets Across Property, Manufacturing and Investments



Note: Figures are rounded to the nearest decimal

30+ Years of Building Businesses and Creating Shareholder Value



Long-term investment approach in building underlying value for investors – provide the necessary strategic direction along with growth capital, exit businesses that have matured – enhance shareholder value through capital gains

- On 13 March 2025, The Board of Directors of Dubai Investments PJSC approved a dividend policy to the shareholders based on the cash flows generated by the company
- The dividend policy provides a tailored approach to dividend distribution and aligns with market practice. It also aims to enhancing shareholder value while ensuring the financial sustainability and strategic growth of Dubai Investments
- The Company intends to pay between 45% to 65% of the annual consolidated profits every year for at least the years (2024-26). Dividend distribution will be at least 12% of the share capital of the Company every year for at least the years (2024-26)
- The dividend policy is subject to the liquidity requirements of the Group's businesses including any anticipated capital expenditures, market conditions, operating environment in the Group's markets, and the outlook for the Group's business
- In the event that the Board of Directors recommends the distribution of half-yearly or quarterly dividends, the shareholders hereby authorize the Board of Directors to proceed with such distributions, provided that they are subject to ratification at the subsequent Annual General Assembly Meeting
- The Board of Directors shall review this policy annually or whenever necessary amendments are required. Any recommended changes to the policy shall be submitted for approval to the General Assembly

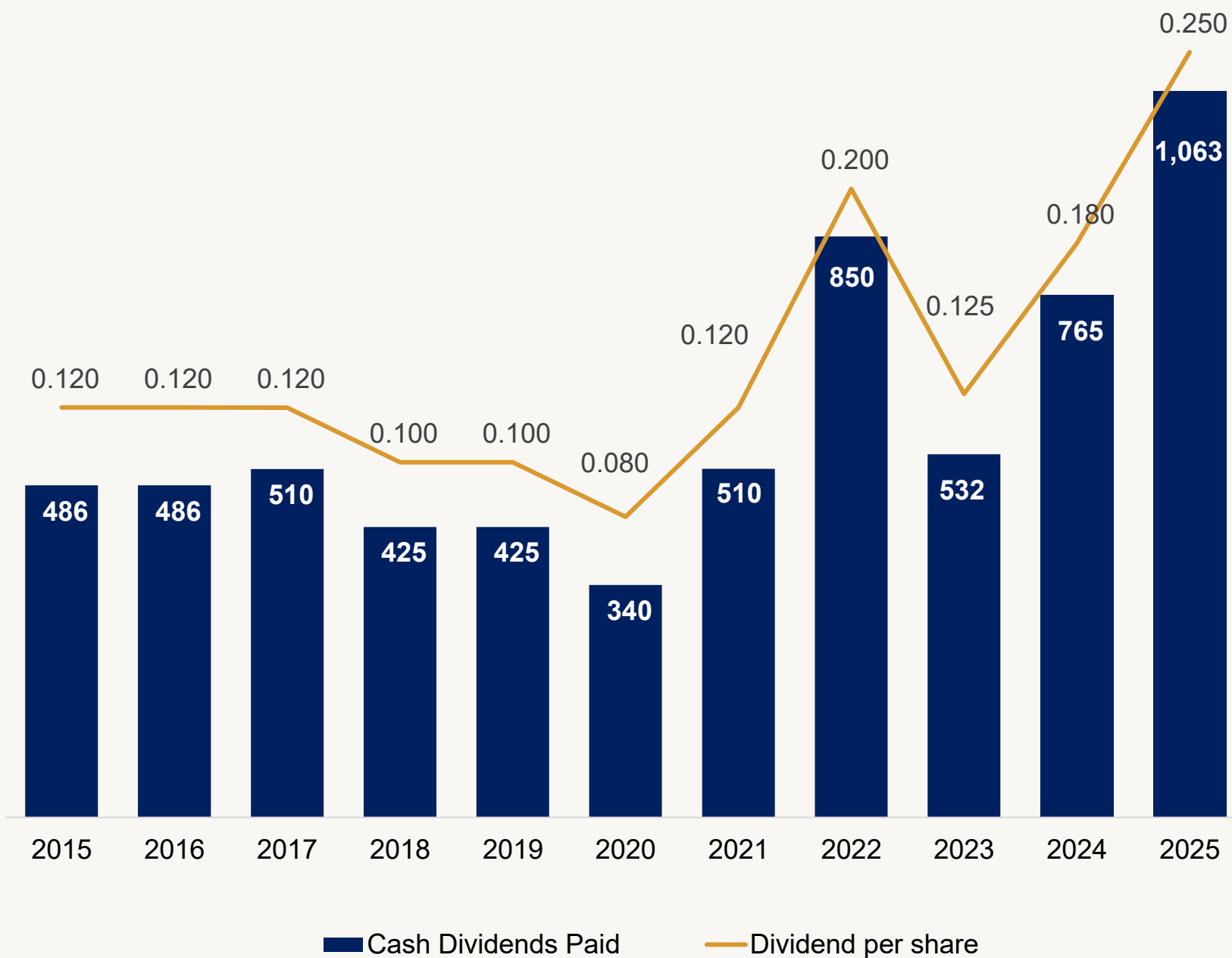
Consistent Dividend Paying Company



Shareholder Returns – DIC vs. DFMGI Index



Annual Dividends Paid (AED mn) & Annual Dividend Per Share (AED)



The above chart presents normalized price movements of Dubai Investments PJSC in comparison to DFM General Index with a base of 100, during the period – Jan 2025 to Jun 2026

Price movement of Dubai Investments PJSC is greater than DFM General Index during the period Jan 2025 to Jun 2026 (capital gain) as shown in the chart above. In addition to the price movement, Dubai Investments PJSC paid cash dividends to its shareholders (dividend income) as shown in the chart in the right.

The above chart presents cash dividend paid out historically for a particular period

Board of Directors – A Well Seasoned and Experienced Team



Chairman – Abdulrahman Ghanem A. Al Mutaiwee

Mr. Abdulrahman Ghanem A. Al Mutaiwee is a high-ranking diplomat and has held senior management positions in various ministries and government establishments. He served as the Ambassador of the UAE to the Court of St. James and Iceland for 7 years. He was also the Director in the Ministry of Foreign Affairs and International Cooperation for three and half years till the end of 2019. He holds a Bachelor's Degree in Economics from Cairo University and Diploma in Banking and Financial Studies from New York.



Director – Ali Fardan Al Fardan

Mr. Ali Fardan Ali Al Fardan has significant experience in Real Estate Management, Property Investments, Capital Investment Management and Hospitality Management. He holds a Bachelor of Science in Management and Information System. He is also currently the Chairman of Al Fardan Group, Managing Director of Al Fardan Real Estate LLC, CEO of First Investor LLC, Board Member of Al Mal Capital PSC, Board Member of Commercial Bank of Dubai PJSC and Board Member of National General Insurance PJSC.



Director – Khaled Mohammad Al Kamda

Khaled Al Kamda has over three decades of senior management experience across a number of sectors including airlines, private equity and banking and has also held senior management positions in government establishments. He holds a Bachelor's Degree in Electrical Engineering from Florida Institute of Technology, USA and a MBA Degree from Cranfield School of Management, England.



Director – Hind Abdulrahman AlAli

Hind Abdulrahman AlAli joined the Dubai Investments PJSC Board in 2023 and brings extensive experience in the industrial sector, with a strong focus on supply chain management, industrial investments, asset management, and M&A transactions. She holds a degree in Financial Management from Zayed University, has passed Level 1 of the CFA program, and completed executive programs at INSEAD and the London School of Economics.



Director – Faisal Abdulaziz Alshaikh Mohamed Alkhazraji

Faisal Abdulaziz Alshaikh Mohamed Alkhazraji is a business leader with a strong presence within the corporate landscape. Holding prominent positions across various other organizations, Alkhazraji continues to exhibit his expertise across different industries and in 2023 became a part of the Dubai Investments PJSC board.



Vice Chairman & CEO – Khalid Jassim Bin Kalban

Mr. Khalid Bin Kalban has extensive experience in Manufacturing & Industrial sectors as well as Financial, Investment and Real Estate sectors. He holds a degree in Business Management from USA and is a Management Major from Metropolitan State College, USA. He is also currently the Chairman Al Mal Capital PSC, Board Member of National General Insurance PJSC, Board Member of Arcapita Investment Management B.S.C. – Bahrain.



Director – Mohamed Saif Darwish Ahmed Al Ketbi

Mr. Mohamed Al Ketbi has experience in Investments & Projects, Real Estate and Hospitality Sectors. He holds a Bachelor Degree in Business Administration majoring in Business Management. He is currently the Board Member of AHI Carrier FZC, Director – Investment & Business Development of Darwish Bin Ahmed & Sons LLC, Board Member of Al Mal Capital PSC and Board Member of National General Insurance PJSC.



Director – Hussain Nasser Ahmed Lootah

Hussain Nasser Lootah is a prominent business figure in the UAE, holding, throughout his career, chairmanship and membership of several government committees. Among several key positions held by him, included his association with Dubai Municipality for over 30 years, culminating in his 12 years tenure as the Director General of Dubai Municipality till the year 2018. He also played a prominent role in establishing the Society of Engineers where he chaired its board for 4 years. Currently he is the Chairman of Hussain Lootah Group (HLG). He holds a degree in Civil Engineering from the University of Arizona.



Director – Ahmed Salem Abdulla Salem Alhosani

Ahmed Salem Abdulla AlHosani is a business professional and has joined the board of Dubai Investments PJSC in 2023. AlHosani continues to extend his diverse skill sets across a wide range of sectors and is currently serving as the Managing Director and Director at Sharjah Insurance Co. AlHosani plays a crucial role in overseeing the strategic direction and overall operations of the company.



Management Summary

H1 2026 Financial Highlights

H1 2026 – Financial Information

SUMMARY OF PROFITS AND LOSSES

(AED' 000)	H1 2026	H1 2025
	6-month period ended 30 th Jun	
Sale of goods and provision of services	698,137	634,395
Rental income	619,247	584,699
Contract revenue	134,773	141,421
Sale of properties	262,400	232,564
Gain on fair valuation of investment properties	208,661	213,159
Loss on fair valuation of investments	(9,919)	(11,277)
Gain on sale of investments properties	5,715	9,037
Gain on sale of investments	31,126	4,218
Share of profit from equity accounted investees	58,585	52,841
Dividend Income	29,794	28,212
Total Income	2,038,519	1,889,269
Cost of sales and providing services	(961,238)	(957,921)
Administrative expenses	(284,146)	(274,586)
Finance costs	(153,810)	(167,404)
Net impairment losses on financial assets	(17,958)	(21,401)
Finance income and other income	81,387	78,322
Profit before tax for the period	702,754	546,279
Current tax expenses	(38,367)	(38,888)
Deferred tax expenses	(23,211)	(10,798)
Profit after tax for the period	641,176	496,593
Profit / (loss) after tax attributable to:		
Profit attributable to owners of the Company	642,441	502,224
Non-controlling Interests	(1,265)	(5,631)
Earnings per share (AED)	0.15	0.12

SUMMARY OF FINANCIAL POSITION

(AED' 000)	30 th Jun 2026	31 st Dec 2025	30 th Jun 2025
Property, plant and equipment	1,566,438	1,511,251	1,460,233
Investment properties	11,104,395	10,918,764	11,155,814
Goodwill & Intangible Assets	229,648	231,713	233,821
Right-of-use-assets	241,992	259,084	276,943
Investments in equity accounted investees	1,444,311	1,448,726	1,427,124
Other non-current assets	808,481	797,723	517,854
Total non-current assets	15,395,265	15,167,261	15,071,789
Inventories	902,024	882,886	975,987
Investments at fair value through profit or loss	2,838,430	2,758,679	2,407,723
Trade & other receiv. & due from related parties	3,153,883	3,097,304	3,104,713
Cash and cash equivalents	1,559,614	1,316,082	1,175,602
Assets held for sale	32,350	56,206	-
Total current assets	8,486,301	8,111,157	7,664,025
Total assets	23,881,566	23,278,418	22,735,814
Long-term bank borrowings	3,647,438	3,559,722	3,426,514
Lease liabilities	260,113	275,603	288,161
Other payables	4,721	6,720	59,906
Deferred tax liability	187,326	163,436	104,674
Total non-current liabilities	4,099,598	4,005,481	3,879,255
Bank borrowings	2,388,683	1,770,884	2,503,594
Lease liabilities	39,605	41,550	38,984
Trade & other payables & due to related parties	2,554,653	2,237,033	2,274,479
Total current liabilities	4,982,941	4,049,467	4,817,057
Share capital	4,252,020	4,252,020	4,252,020
Retained earnings	7,059,351	6,417,266	6,666,708
Other reserves	3,176,327	4,234,009	2,939,657
Equity att. to owners of the company	14,487,698	14,903,295	13,858,385
Non-controlling interest	311,329	320,175	181,117
Total equity	14,799,027	15,223,470	14,039,502
Total equity and liabilities	23,881,566	23,278,418	22,735,814

H1 2026 – Financial Highlights: Well Capitalized and Profitable Company



Key Facts & Figures

TOTAL INCOME 2,038.5 AED million	EBITDA 697.7 AED million	PROFIT ATT. TO SHAREHOLDERS 642.4 AED million	EPS 0.15 AED per share	ROE* 8.9%
TOTAL ASSETS 23,881.6 AED million	CASH/CASH EQUIVALENTS & LIQUID INV. 3,087.2 AED million	NET DEBT** 2,948.9 AED million	EQUITY ATT. TO SHAREHOLDERS 14,487.7 AED million	NET DEBT / TOTAL ATT. EQUITY 20.4%

Note: Figures are rounded to the nearest decimal
*Based on Net Profit and Equity Attributable to Owners of the Company
** Net Debt is the Group's total debt less Cash and Cash Equivalents

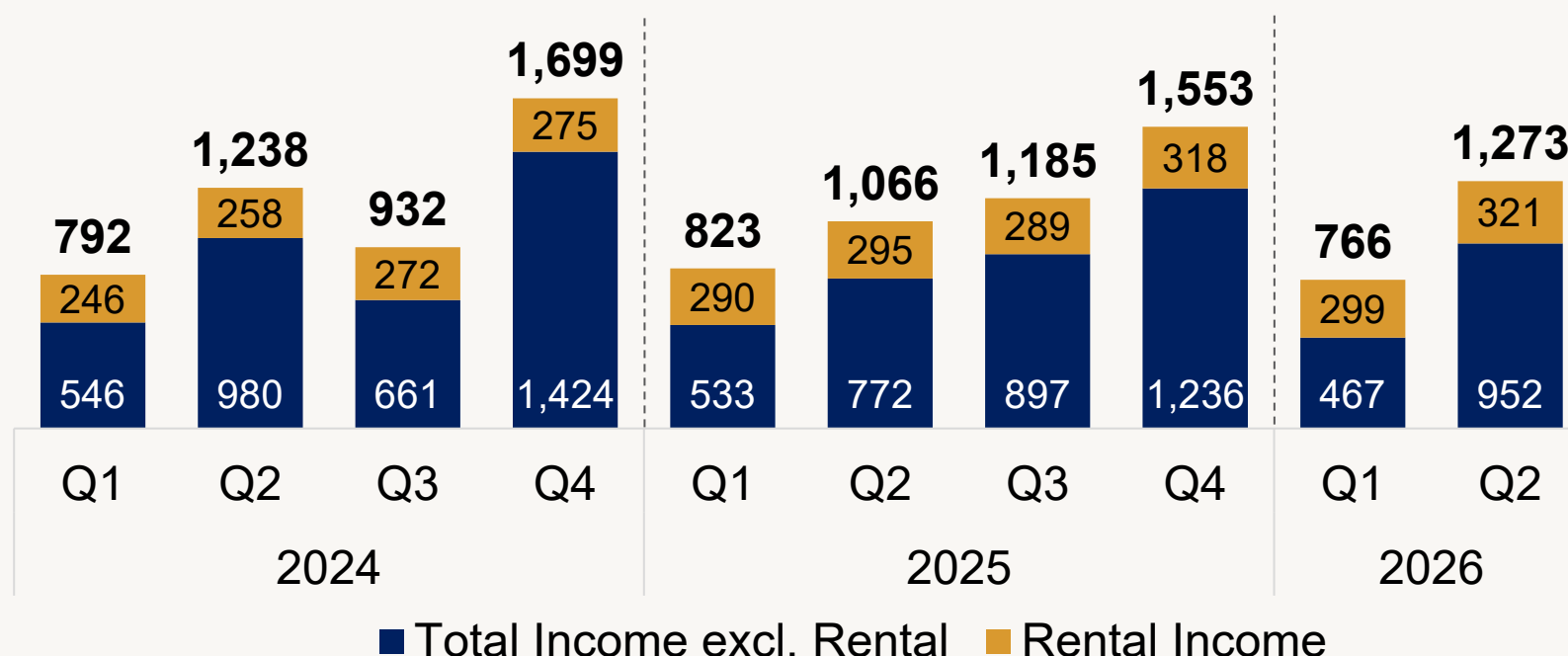
Key Messages: H1 2026



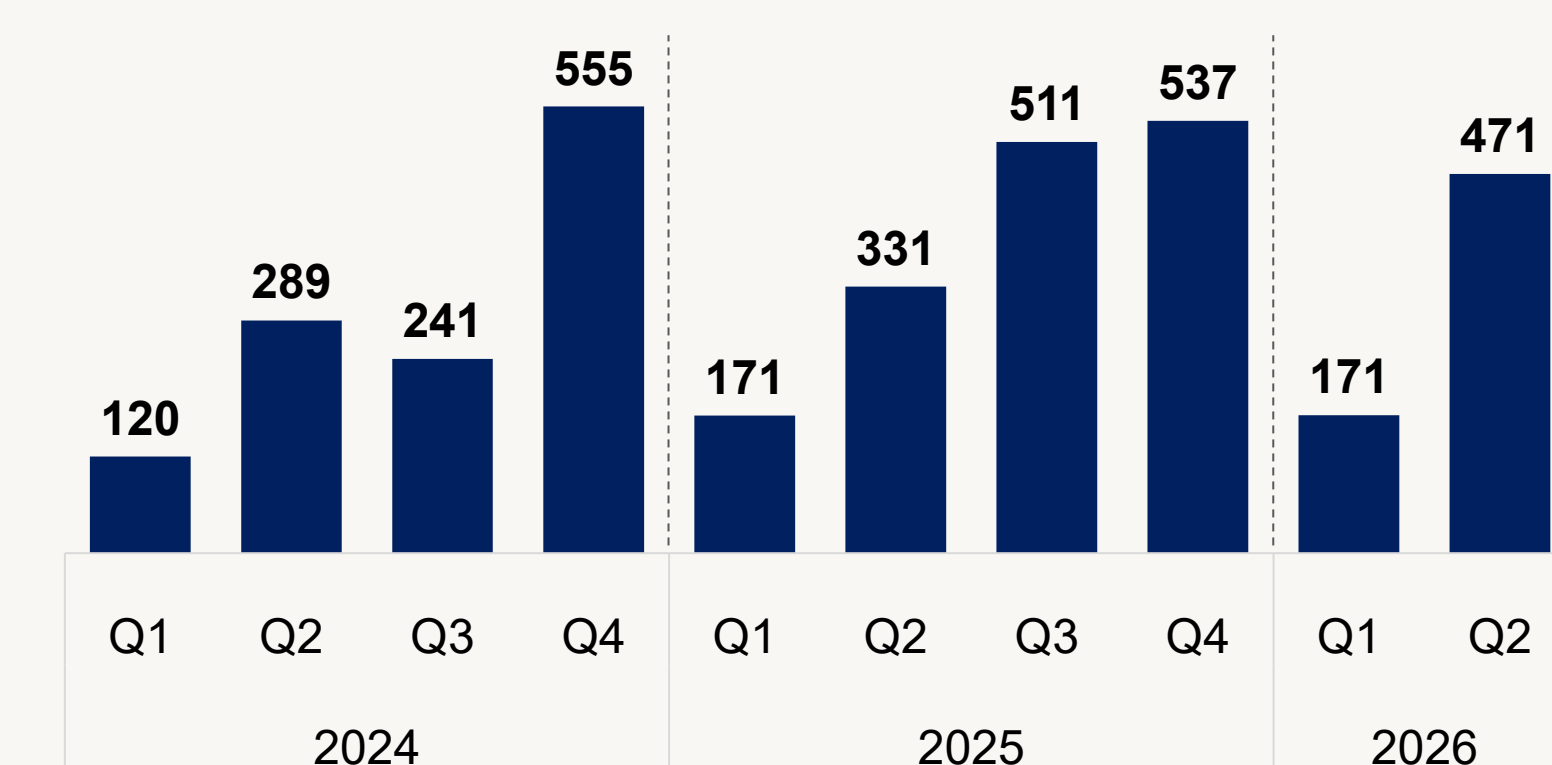
Group Result	▪ The Group reported a total income of AED 2,038.5 million during H1 2026 as compared to AED 1,889.3 million during the prior period ▪ Within the property segment, the Group reported rental income of AED 619.2 million during H1 2026, compared to AED 584.7 million during the prior period, representing 30.4% of total income in H1 2026. This increase was largely driven by strong occupancy levels being maintained across DIP. Income from sale of properties also increased to AED 262.4 million in H1 2026, compared to AED 232.6 million during the prior period ▪ The Group reported profit before tax of AED 702.8 million in H1 2026 representing a 28.6% increase compared to AED 546.3 million during the prior period ▪ The Group's total assets stood at AED 23,881.6 million as at 30th June 2026 ▪ The Group remains well capitalized with Total Equity (attributable to owners) at AED 14,487.7 as at 30th June 2026 and maintains adequate liquidity with Net Debt/Total Attributable Equity (%) of 20.4%
Key Events	▪ <u>Key events (financial and non-financial):</u> ➤ Dubai Investments announced the distribution of a 25% cash dividend amounting to AED 1,063.0 million for the financial year ended 31st December 2025, following shareholder approval at the Company's 30th Annual General Meeting (AGM) held on 23rd April 2026. This was subsequently paid in May 2026 ➤ DIR completed the final phase of villa handovers at Danah Bay, its mixed-use beachfront development on Al Marjan Island in Ras Al Khaimah, marking the full delivery of all villas within the development ➤ DIR breaks ground and commences main construction works on Al Vista, a landmark mixed-use development valued at AED 1,300 million, set to redefine urban living in Dubai's prestigious Meydan Horizon ➤ Emirates Airlines signed an agreement with Dubai Investments Park Development Company LLC ("DIP") to acquire land for a new purpose-built Cabin Crew Village. The development will feature a mixed-use and residential community to accommodate up to 12,000 cabin crew members ➤ Emirates Building Systems ("EBS") has been awarded a major contract to deliver the full 50,000 m² structural steel package for the Sayyid Tarik Bin Taimur Cultural Complex, one of Oman's most significant upcoming cultural developments ➤ Dubai Investments Industries ("DII") increased its ownership in Clemenceau Medical Center Hospital Dubai from 20% to 100% ownership. This transaction marks a significant milestone in Dubai Investments' strategy of increasing ownership in high-quality businesses operating sectors with strong long-term growth prospects ➤ Al Mal Capital REIT ("AMC REIT") announced H1 2026 dividend distribution of 4.0 fils per unit, 8.0% annualized return

Evolution by Quarter: Rental Income remains key contributor to Total Income

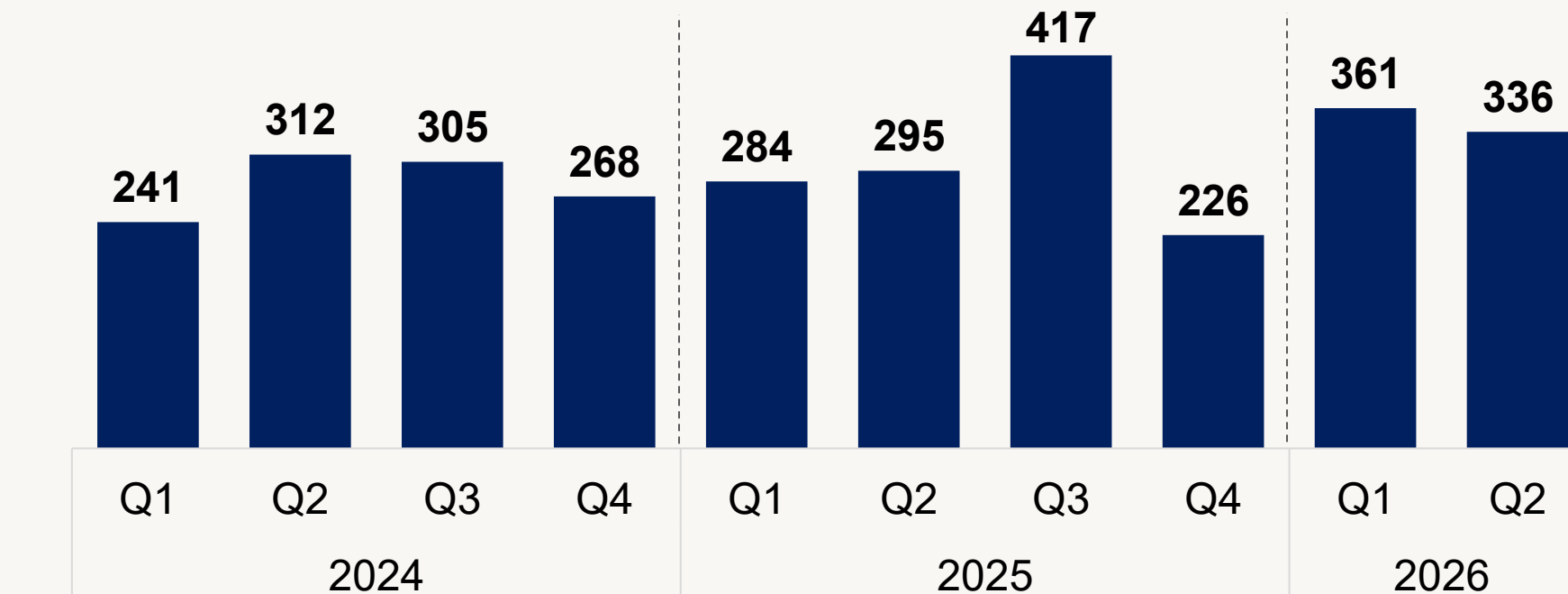
Total Income and Rental Income (AED Million)



Attributable Profit (AED Million)



EBITDA (AED Million)



Key Highlights

- The Group reported a total income of AED 1,272.8 million in Q2 2026 as compared to AED 1,066.4 million during the prior period
- Within the property segment, the Group reported rental income of AED 320.6 million in Q2 2026, compared to AED 294.8 million during the prior period, representing an increase of AED 25.8 million and representing 25.2% of total income in Q2 2026
- Income from sale of goods and provision of services was AED 373.7 million in Q2 2026 as compared to AED 331.5 million during the prior period, representing a 12.7% increase
- Contract revenue was AED 70.6 million in Q2 2026 as compared to AED 62.9 million during the prior period
- As a result of the above, the Group reported an EBITDA of AED 336.4 million in Q2 2026 as compared to AED 295.0 million reported during the prior period
- Profit after tax (attributable to owners of the Company) was AED 471.1 million in Q2 2026, as compared to AED 331.3 million during the prior period.

Note: Figures are rounded to the nearest decimal

EBITDA is calculated by excluding depreciation, amortization, finance expense, finance income, gain on FV of investments, gain on FV of investment properties, net impairment losses and income tax expense.

Total Income Movement Year-on-Year

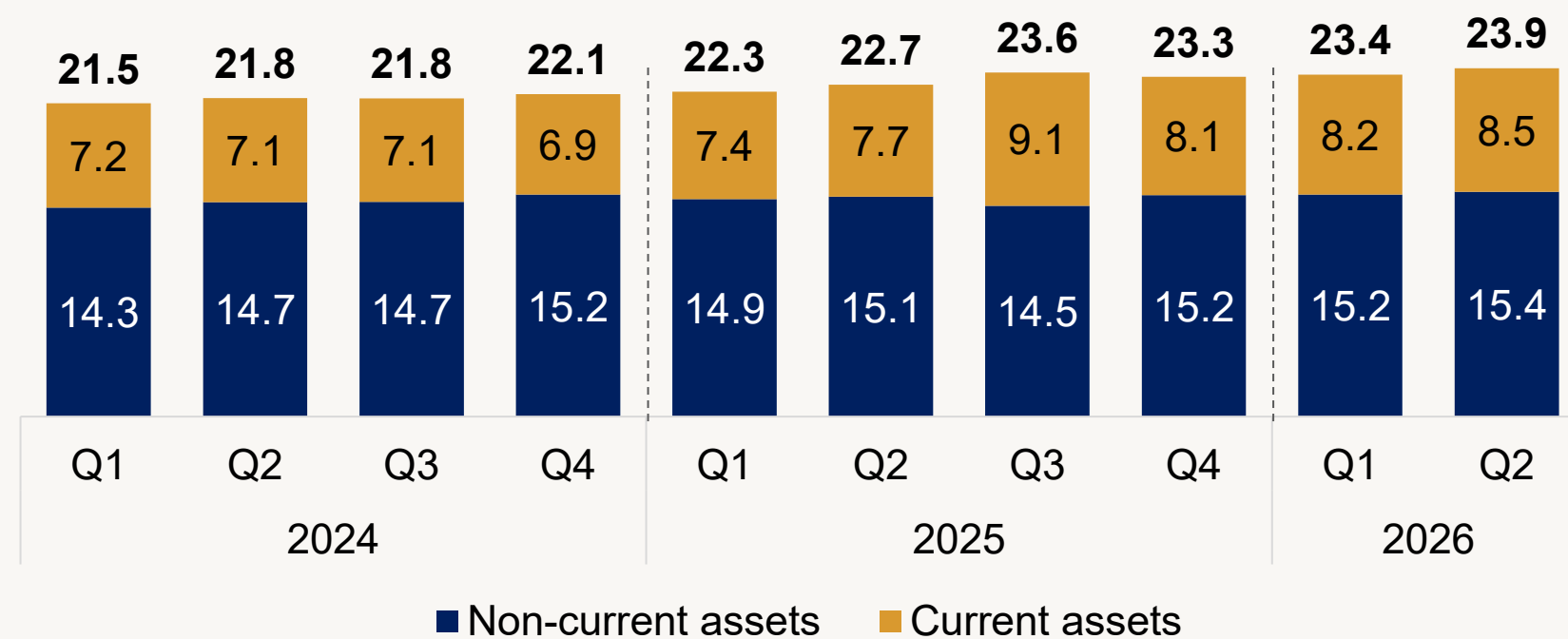
Total Income Bridge (AED Million)



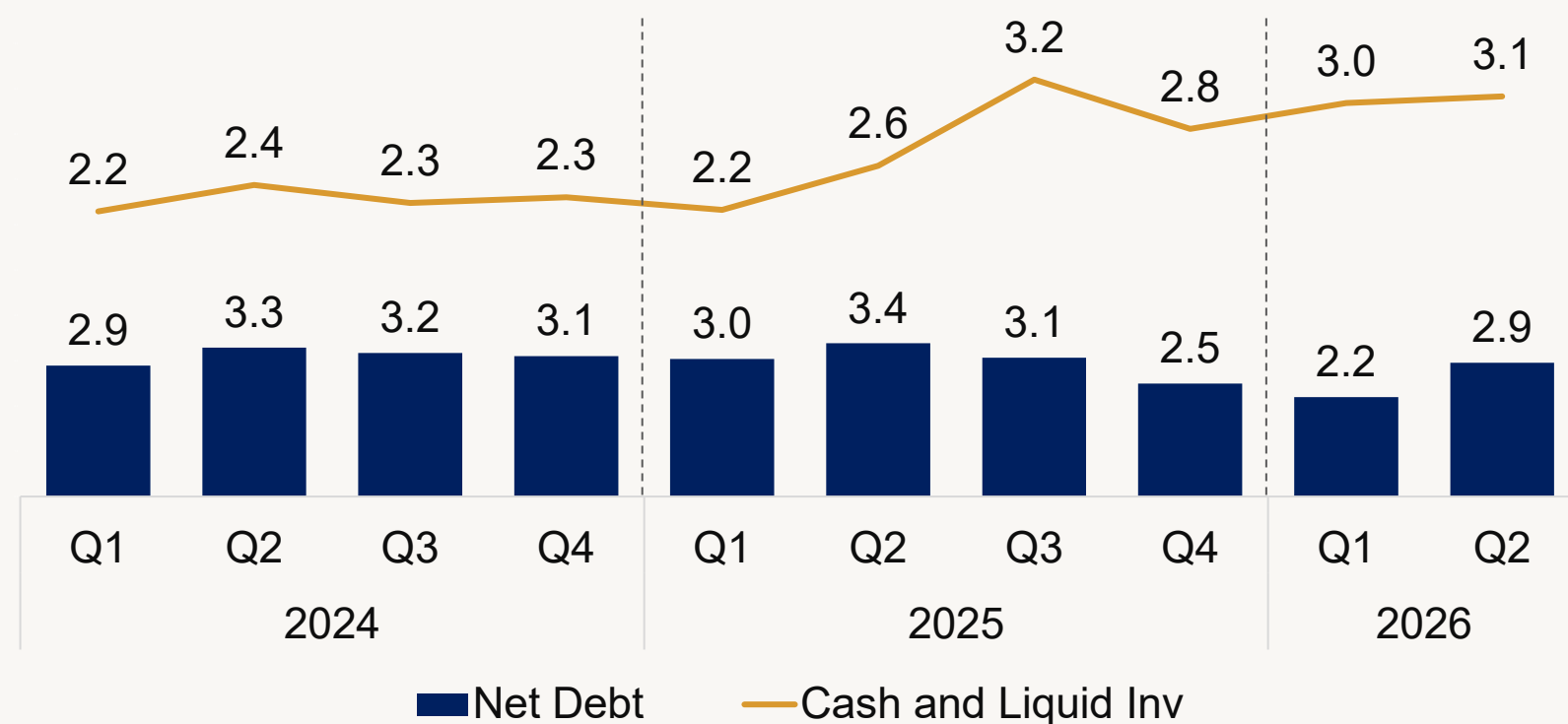
Note: Figures are rounded to the nearest decimal

Growth in Assets & Liabilities

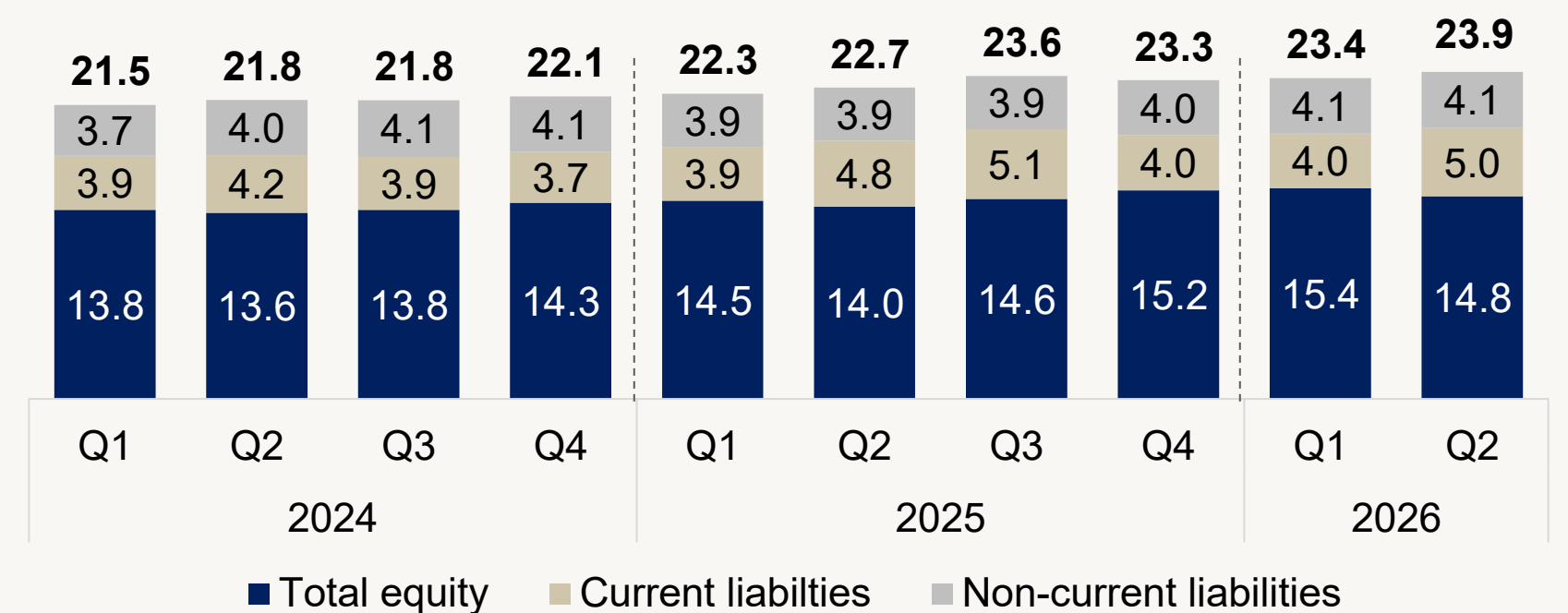
Total Assets (AED Billion)



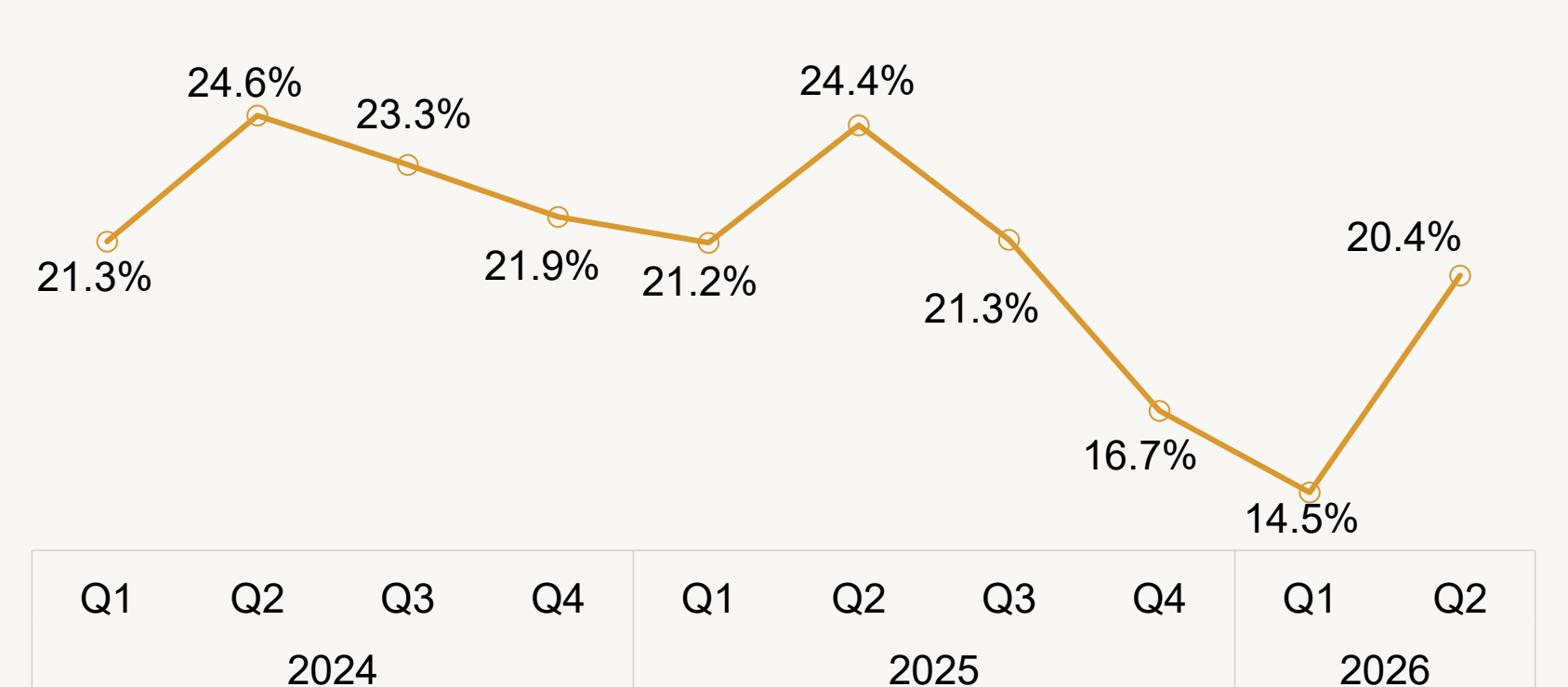
Net Debt and Total Cash & Liquid Inv. (AED Billion)



Total Liabilities & Total Equity (AED Billion)



Net Debt / Total Attributable Equity (%)



Note 1: Net Debt is the Group's Total Debt less Cash and Cash Equivalents

Cash and cash equivalents includes Cash, Short-term Deposit with Banks and Liquid Investments (Level 1 and Level 2)

Note 2: Figures are rounded to the nearest decimal



Operational Performance

By Business Segment
H1 2026

Property Segment – Development of Real Estate for Sale and Leasing

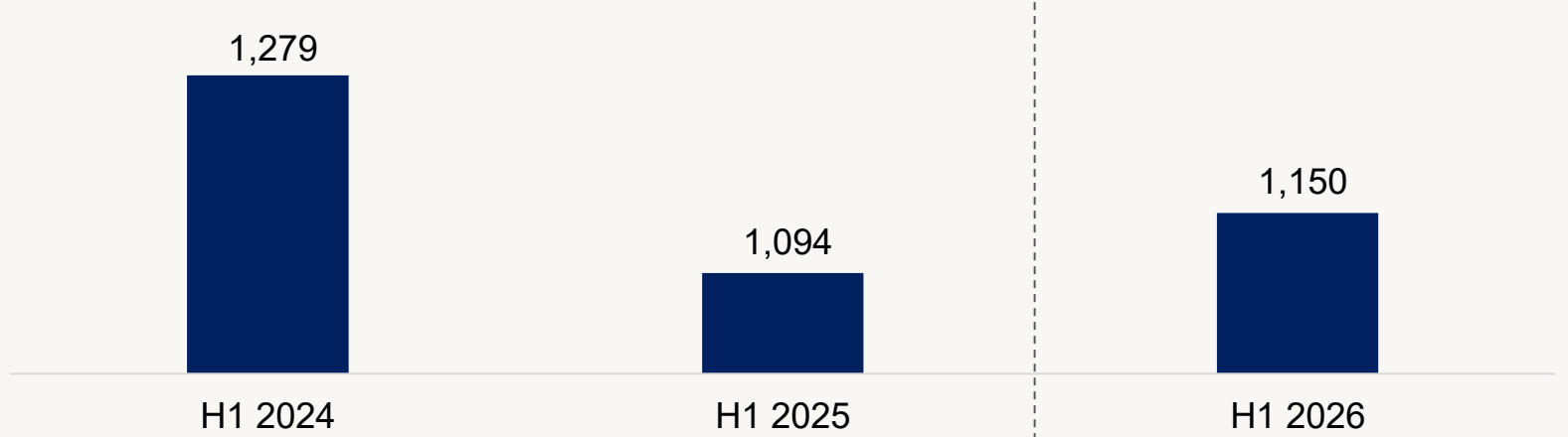


Property

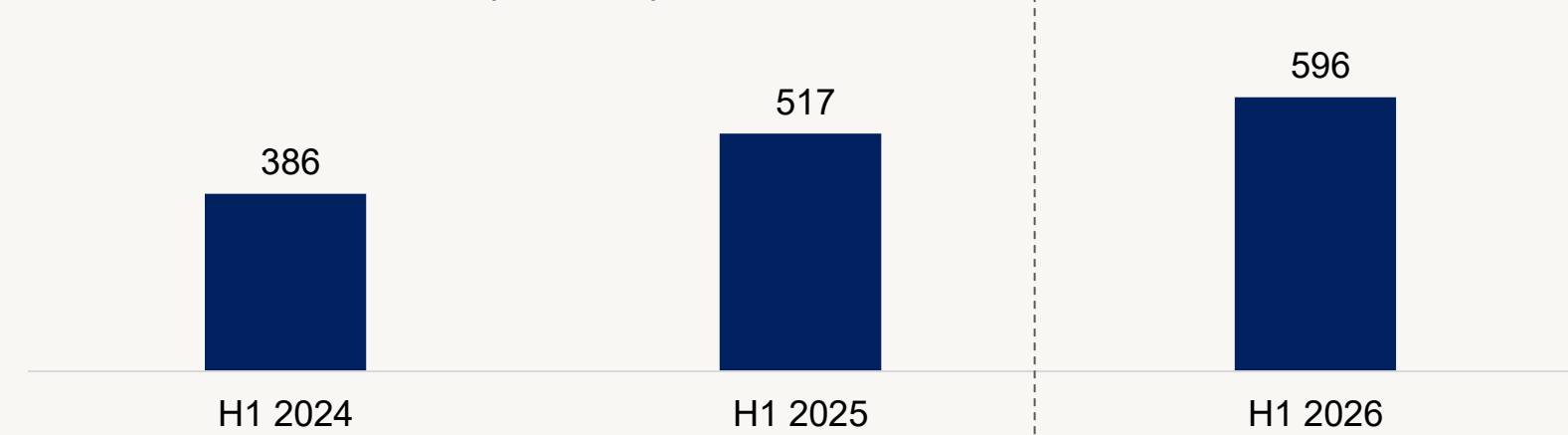
- The Group reported a total income of AED 1,149.9 million in H1 2026 from this segment as against AED 1,094.0 million reported during the prior period
- The segment reported a higher rental income of AED 619.2 million during H1 2026 as compared to AED 584.7 million during the prior period
- The Group reported an income from sale of properties of AED 262.4 million in H1 2026 as compared to AED 232.6 million during the prior period
- Profit before tax from this segment was higher at AED 596.0 million in H1 2026 as compared to AED 517.1 million during the prior period. Property segment continues to be a key contributor to the Group’s overall growth, supported by stable rental portfolio and continued progress across its development projects
- Total assets for this business segment stood at AED 16,319.9 million as at 30th June 2026, investment properties (AED 11,104.4 million) is the largest contributor, out of which infrastructure and ancillary facilities account for majority as at 30th June 2026
- The total liabilities of this segment stood at AED 5,816 million, comprising approx. 64.0% of the Group’s total liabilities as at 30th June 2026.

Financial highlights

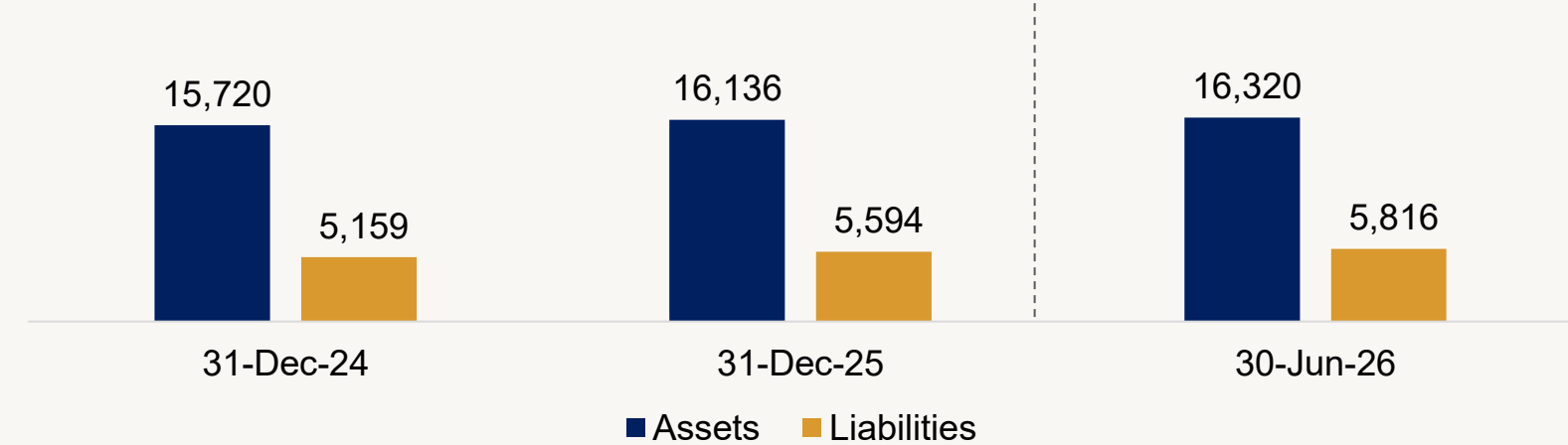
Total Income (AED m)



Total Profit Before Tax (AED m)



Total Assets and Liabilities (AED m)



Manufacturing, Contracting & Services Segment – Manufacturing, District Cooling, Healthcare and Education

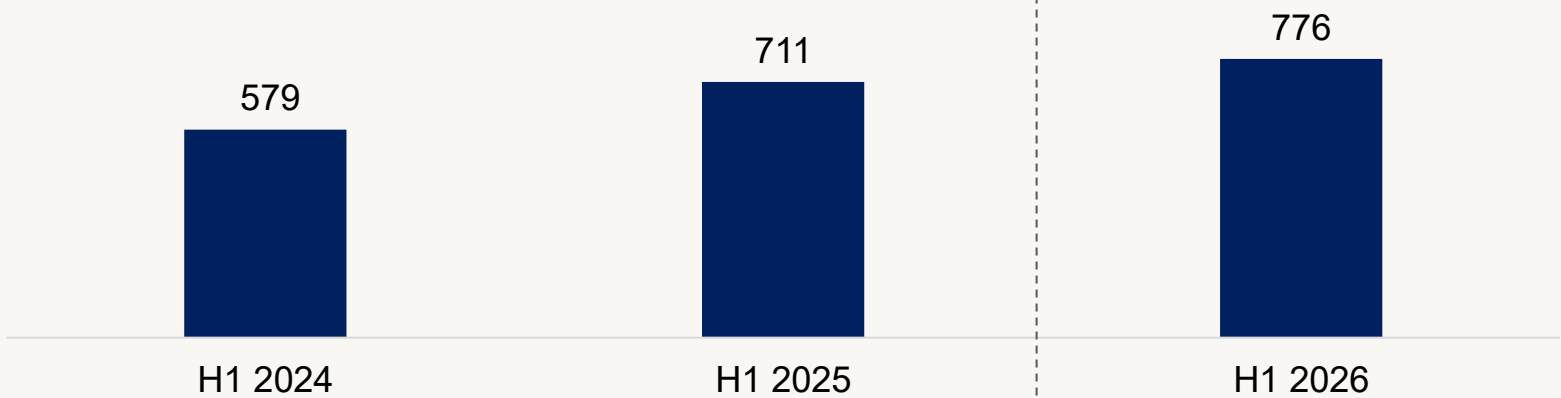


Manufacturing, Contracting & Services

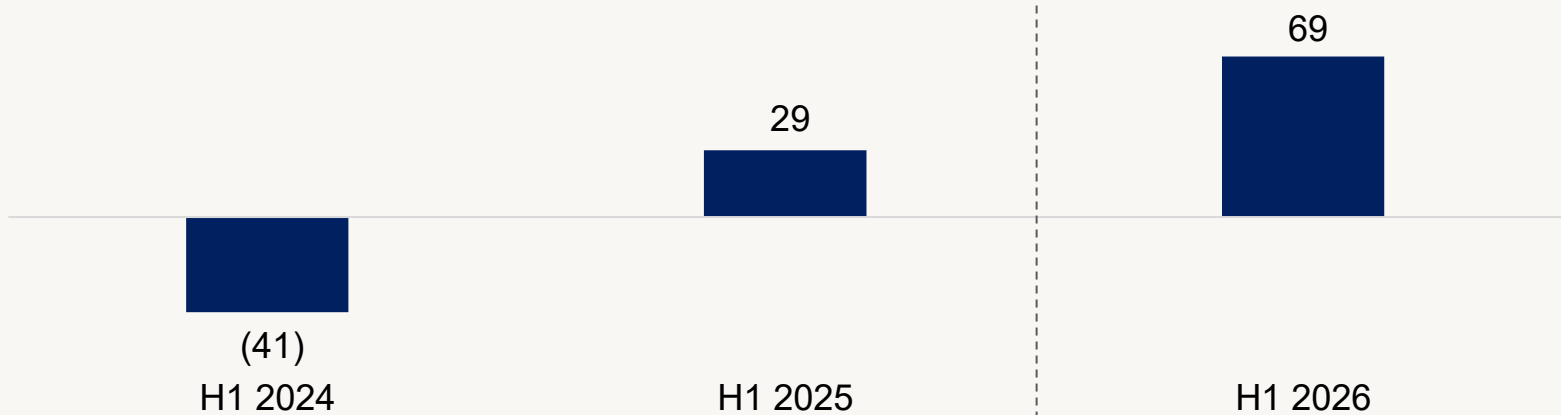
- Total income from manufacturing segment increased to AED 775.6 million in H1 2026 as compared to AED 711.2 million during the prior period
- This segment reported a higher profit before tax of AED 69.4 million in H1 2026 as compared to AED 28.9 million during the prior period
- The total assets for this segment stood at AED 2,202.5 million as at 30th June 2026.

Financial highlights

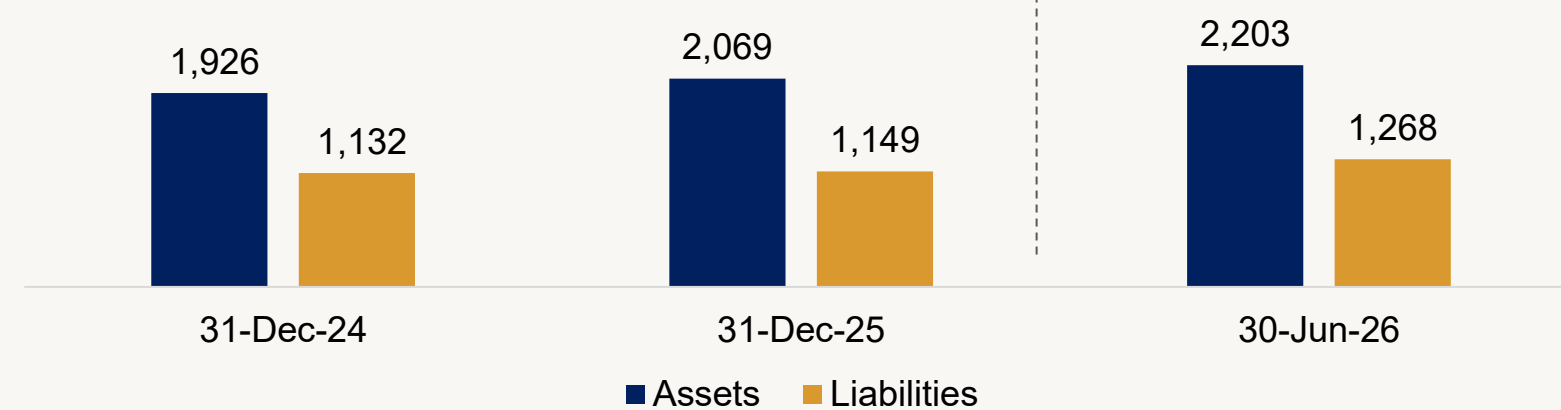
Total Income (AED m)



Total Profit Before Tax (AED m)



Total Assets and Liabilities (AED m)



Note: Figures are rounded to the nearest decimal

Investments Segment – Strategic Interests in Associates & Financial Investments

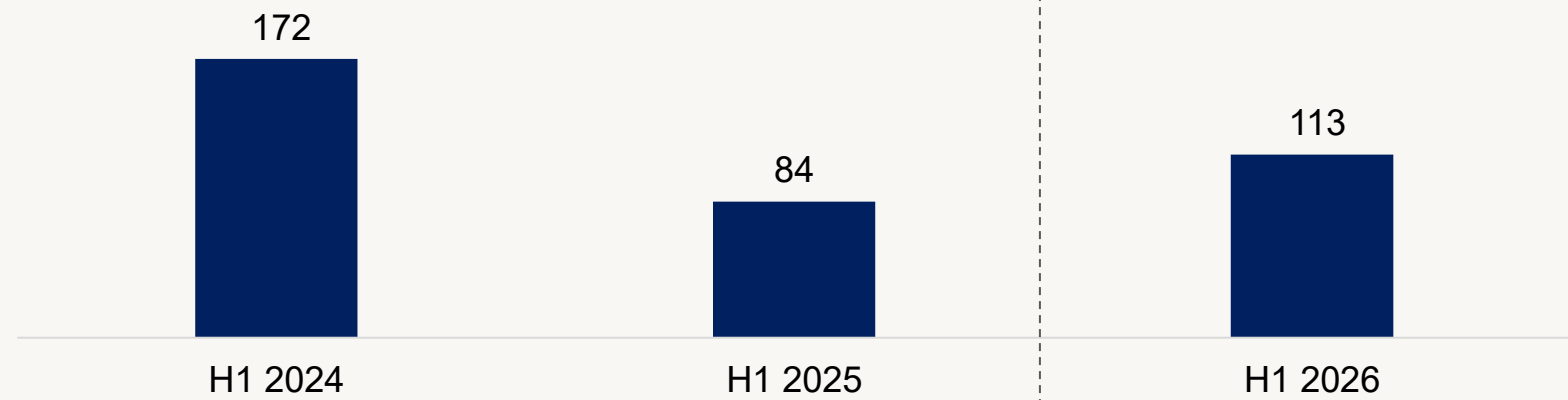


Investments

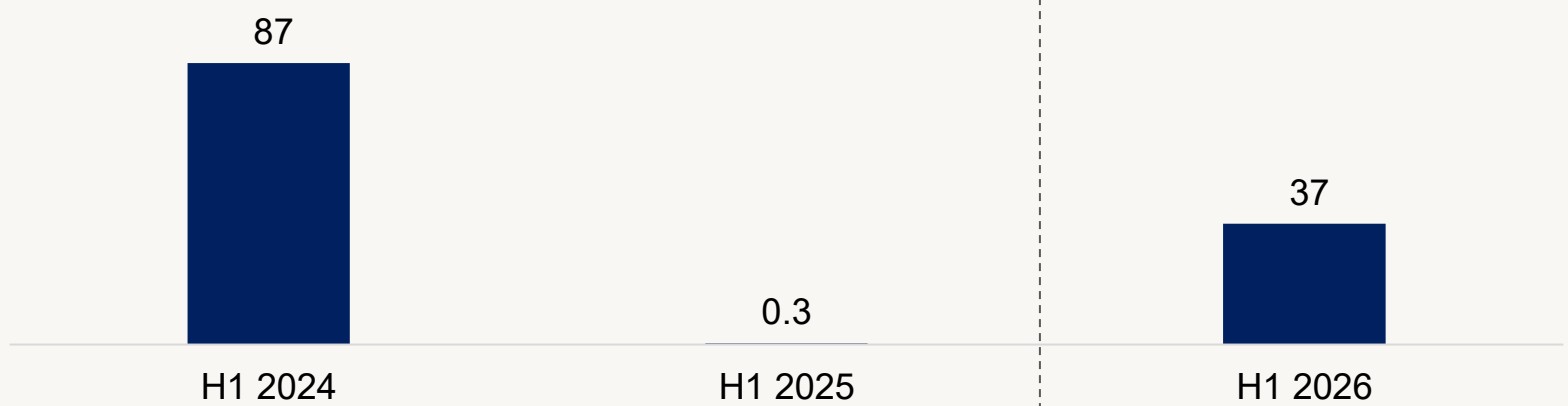
- Total income from Investments segment increased to AED 113.1 million in H1 2026 as compared to AED 84.1 million during the prior period
- This segment reported a higher profit before tax of AED 37.3 million in H1 2026 as compared to a profit of AED 0.3 million during the prior period
- During H1 2026, the Group acquired an additional 0.91% equity interest in its existing subsidiary Al Mal Capital PSC. Post acquisition of additional interest, the Company's shareholding in Al Mal Capital PSC increased to 84.86% from 83.95%
- The total assets for this segment stood at AED 5,359.2 million as at 30th June 2026.

Financial highlights

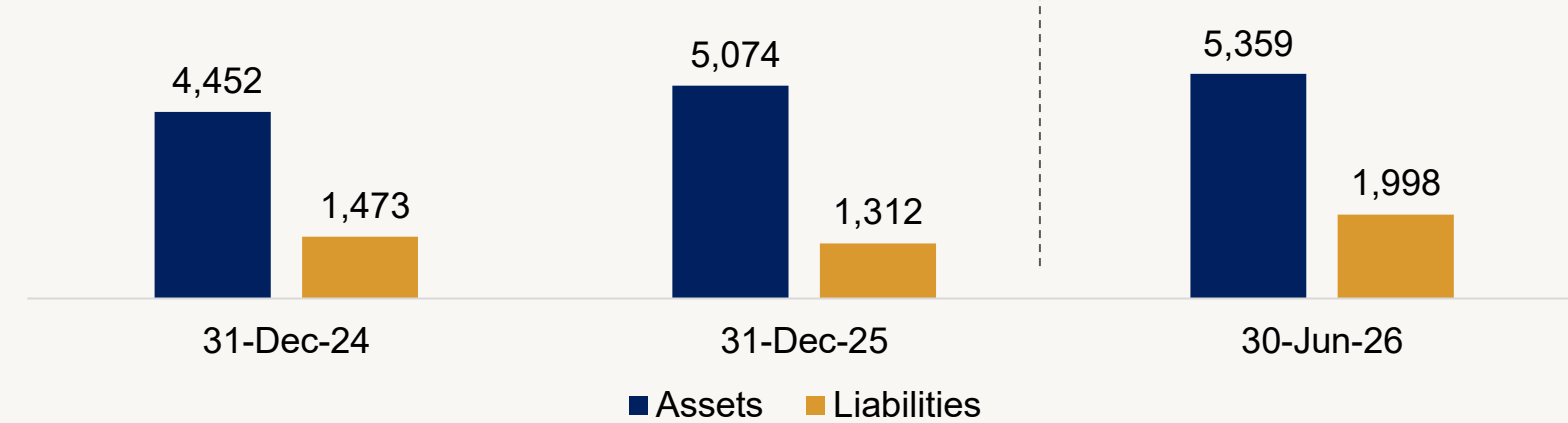
Total Income (AED m)



Total Profit Before Tax (AED m)



Total Assets and Liabilities (AED m)



Note: Figures are rounded to the nearest decimal



Management Strategy & Outlook

Management Strategy & Outlook: Generate Sustainable Cash Flows to Maximize Shareholder Returns



Profitability

- Continue to generate steady income, backed by recurring cash flow & rental income streams
- Focus on monetizing real estate investment portfolio to deleverage the balance sheet

Diversification

- Acquire sustainable income generating assets within AMC REIT, to provide consistent flow of cash dividends
- Monitor and nurture investments in high-performing UAE sectors, including healthcare, education, industrial assets and other profitable companies

Synergy & Scale

- Replicate successful business models across the region with strong growth potential (e.g. DIP) in new markets
- Bolt on acquisitions/invest in a range of industrial companies and mature businesses that complement the existing portfolio and enhance synergies

Risk Management

- Prudent approach to balance sheet and portfolio risk management
- Maintain healthy cash position and liquid investment portfolio and non-core long term investments

Return Focused

- Divest stakes in mature businesses to enhance shareholder value
- Maintain attractive dividend return profile for shareholders



Portfolio Information – Flagship Assets

Dubai Investment Park – A “City within a City”

TOTAL AREA 23 million m ²	NET LEASE AREA 17 million m ²
LEASED PLOTS ~1,200	INDUSTRIAL 60%
LEASED 99.9%	RESIDENTIAL 34%
H1 2026 TOTAL INCOME 492 AED million	COMMERCIAL 6%



Glass LLC – The Glass Pioneer in the Middle East



ESTABLISHED
2006

Key Projects (UAE & Global)



Dubai Airport T3
(UAE)



Abu Dhabi Airport
T3 (UAE)



Index Tower
(UAE)



Al Ain Stadium
(UAE)



FACILITY
~45,000
Sqm. of Built-up Area



Flame Towers
(Azerbaijan)



King Abdullah Int'l
Airport
(Saudi Arabia)



Index Tower
(UAE)



Gate Towers
(Egypt)



EXPORTS
65+
Countries



Nanyang University
(Singapore)



Lyons
(Australia)



Langham Palace
(Hong Kong)



Hamp Tower
(Azerbaijan)

Note: Figures are rounded to the nearest decimal

Mirdif Hills – Mixed-use Residential, Commercial and Retail Development

Janayen Avenue – 350+ Residential Units



Nasayem Avenue – 400+ Residential Units



Multaqa Avenue – 4-star Hotel – Millennium Place



Asayel Avenue – 190+ Residential Units



Danah Bay – “Pearl by the Bay”

TOTAL PROJECT
AREA

90,000
SQM

LUXURY

**TOWNHOUSES
& VILLAS**

BEACHES

40,000
SQM

HOTEL

4-STAR
UPPER SCALE

DUBAI
DOWNTOWN

60 min.

RESIDENTIAL

**WATERFRONT
TOWER**



Violet Tower – JVC’S Newest Residential Tower

RESIDENTIAL
FLOORS

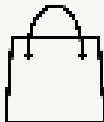
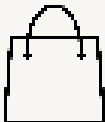
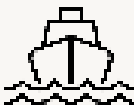
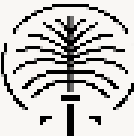
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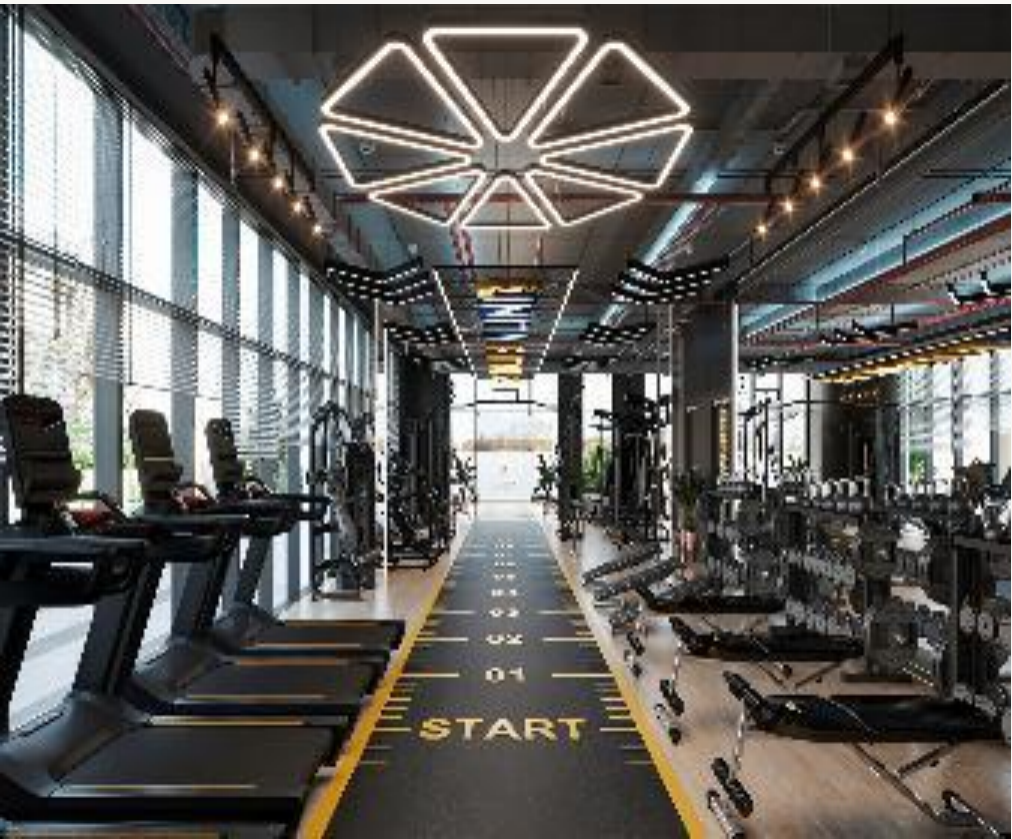
RESIDENTIAL
UNITS

287

MINS FROM
DOWNTOWN

15

	7 minutes Dubai Hills Mall		7 minutes Mall of the Emirates
	10 minutes Dubai Marina		20 minutes Jumeirah Beach
	15 minutes Downtown Dubai		15 minutes Burj al Arab
	20 minutes Palm Jumeirah		20 minutes Museum of the Future
	30 minutes Dubai Int'l Airport		30 minutes Dubai World Trade Center



Al Vista Tower – A New Landmark for Sophistication

TOWERS	RESIDENTIAL UNITS	OFFICE UNITS
2	312	45
Tower A (Residential) and Tower B (Commercial)	1,2 & 3 Bedrooms	Shell & Core Office Space

BUSINESS BAY	DUBAI INTL. AIRPORT	DIFC
15 min.	15 min.	20 min.

 Infinity Pool & Kids Pool

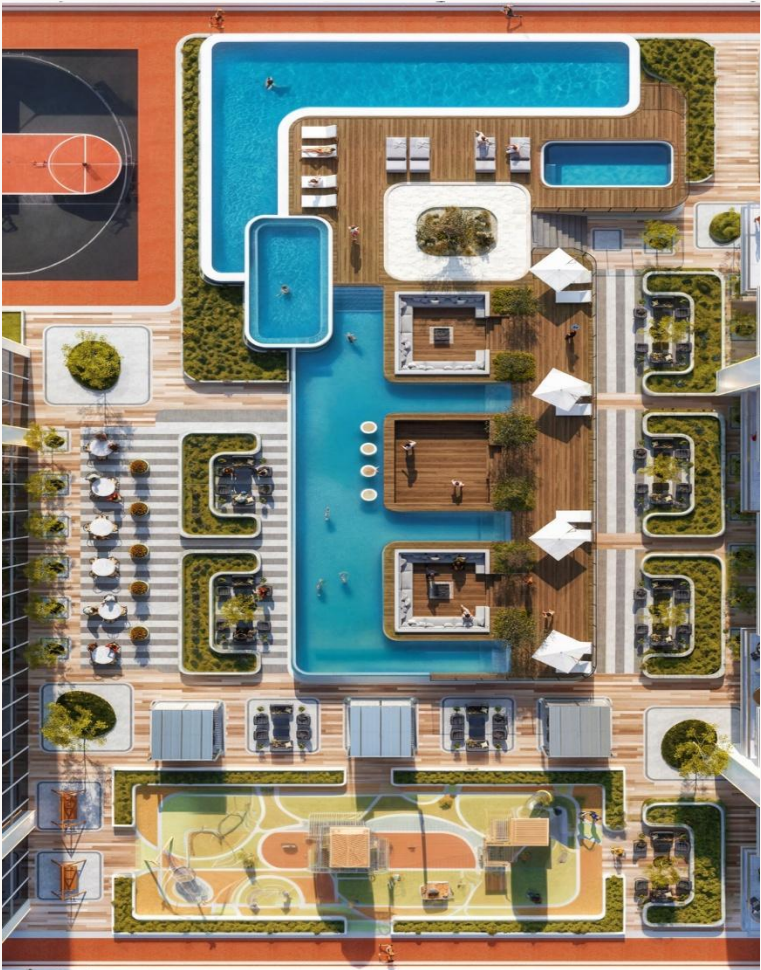
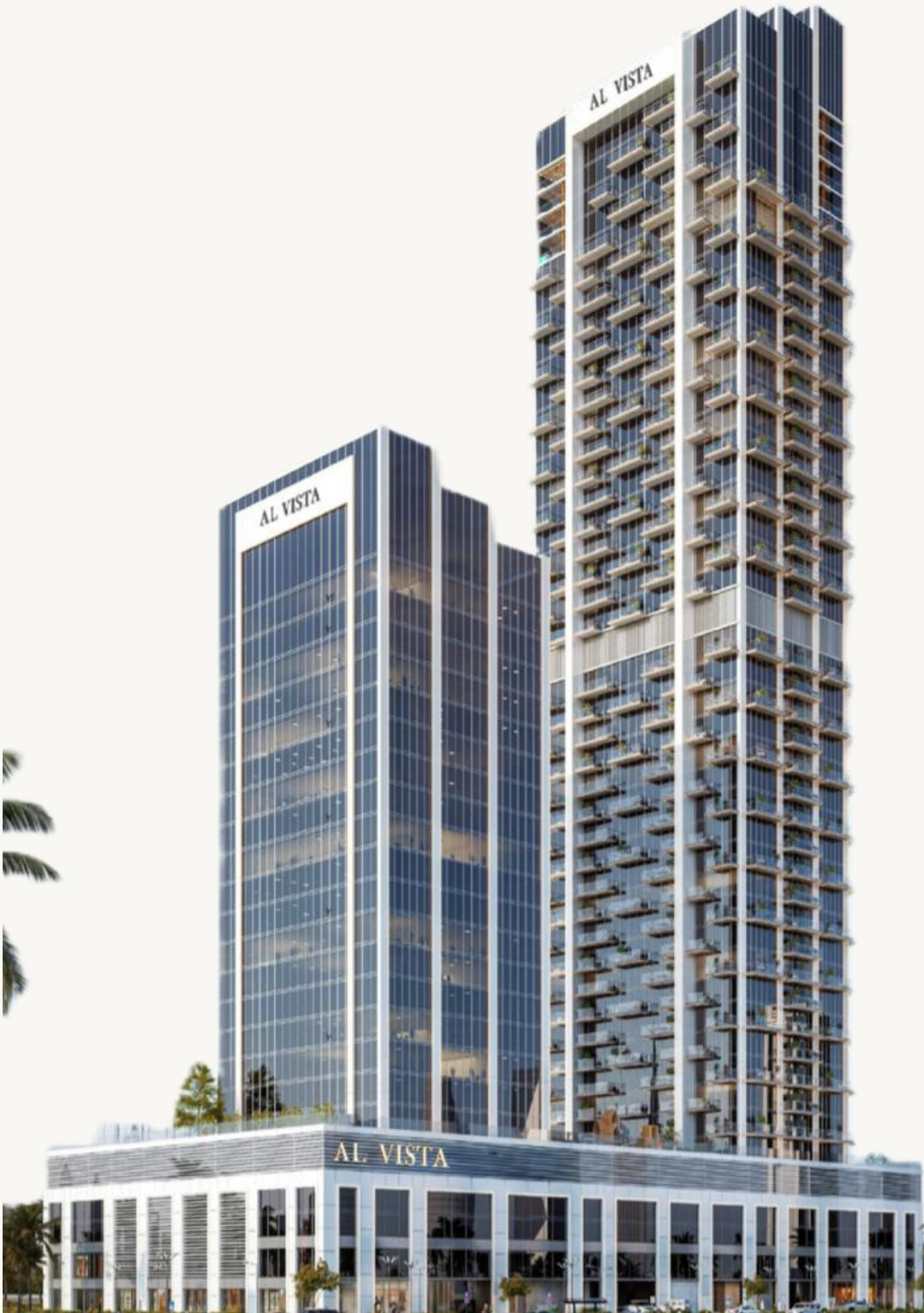
 Fully Equipped Gymnasium

 Kids Play Area

 Half Basketball Court

 Covered Parking

 24/7 Security



Hospitality Portfolio (1/2)

Double Tree by Hilton, Fujairah – by Al Taif Investment



KEYS – 228

Millennium Lakeview Hotel, DIP – by Properties Investment



KEYS – 165

Hospitality Portfolio (2/2)

Millenium Place, Mirdif – by Dubai Investment Real Estate (DIR)



KEYS – 116 HOTEL ROOMS & 132 HOTEL APARTMENTS

Danah Bay Hotel, RAK – by Dubai Investment Real Estate (DIR)



KEYS – 332

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Key Events and Awards



Dubai Investments AGM Approves 25% Cash Dividend and Elects Nine Board Members



Dubai Investments has been awarded the Gold Tier in the Majra Impact Seal for ESG excellence, following a rigorous multi phase evaluation under Majra – National CSR Fund’s Impact Framework



Emirates signs agreement with DIP to acquire land for a new purpose-built cabin crew village that can accommodate up to 12,000 cabin crew members



DIR Completes Final Phase of Villa Handover at Danah Bay on Al Marjan Island



DIR breaks ground on landmark Al Vista mixed use development in Meydan, commences main construction works



DII increases ownership in Clemenceau Medical Centre Hospital Dubai from 20% to 100%



Globalpharma signs 7 strategic MoUs advancing R&D, manufacturing and sustainability



EBS has been awarded a major contract to deliver the full 50,000 m² structural steel package for the Sayyid Tarik Bin Taimur Cultural Complex, one of Oman’s most significant upcoming cultural developments



AMC REIT announced H1 2026 dividend distribution of 4.0 fils per unit, 8.0% annualized return

Disclaimer – Forward Looking Statements

This presentation has been prepared solely for informational purposes. The presentation may contain forward looking statements, which reflect our beliefs or current expectations and assumptions regarding the future of the business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Forward looking statements are neither historical facts nor assurances of future performance and can generally be identified by terminology including "anticipate", "aspire", "believe", "estimate", "expect", "forecast", "project", "outlook", "guidance", "strategy", "target", "trend", "future", "likely", "may", "should", "will", "intend", "plan", "goal", "objective", "seek", "roadmap", and other words of similar meaning or similar expressions.

By their nature, forward looking information and statements are subject to known and unknown uncertainties, risks and changes in circumstances that are difficult to predict and not in our control. Our actual results of operational and financial conditions may differ materially from that or those indicated in the forward-looking statements. You should not place undue reliance on any of these forward-looking statements.

Important factors that could cause our actual results of operational and financial conditions to differ materially from those indicated in the forward looking statements include, among others: our ability to maintain adequate revenue levels and cost control; economic and financial conditions in the global markets and regional markets in which we operate, including volatility in interest rates, commodity and equity prices and the value of assets; the implementation of our strategic initiatives, including our ability to effectively manage the redeployment of our balance sheet and the expansion of our strategic businesses; the reliability of our risk management policies, procedures and methods; continued volatility in the capital or credit markets; developments and changes in laws and regulations, including increased regulation of the financial services industry through legislative action and revised rules and standards applied by the regulators.

Any forward-looking statement made by the Company in the presentation is based only on information currently available to us and speaks only as to the date on which this presentation is made. Past performance is not a reliable indication of future performance. We make no representations or warranties as to the accuracy, or completeness of the information and shall not have any liability for any representations, express or implied, regarding the information contained in, or for any omissions from, the information included in this presentation. We undertake no obligation to publicly update any forward-looking statement whether as a result of new information, future developments or otherwise. The information contained in the presentation is prepared to assist prospective investors in making their own evaluation of information about the Company.