

DUBAI INVESTMENTS PJSC

For the Financial Year ended
31st December 2025 (“FY 2025”)
Investor Presentation



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Dubai Investments Overview

A Diversified Investment Company Listed on DFM

A Glance at Dubai Investments

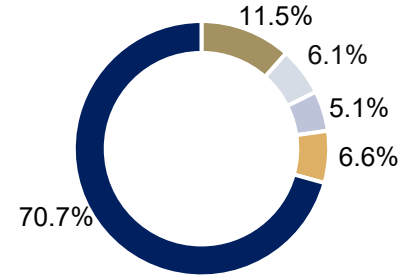
ESTABLISHMENT	OWNERSHIP TYPE
In 1995 as an on-shore investment company to encourage investments across various sectors	Publicly listed on Dubai Financial Market since 2000
MANAGEMENT	CAPITAL
Chairman of the Board Abdulrahman Ghanem A. Al Mutaiwee Vice Chairman and CEO Khalid Jassim Mohamed Bin Kalban	Share Capital – AED 4.3bn Shareholders – c.16,000

An incubator of more than **45 subsidiaries / associate companies** with more than **3,500 employees** categorized across **3 broad business segments** –

REAL ESTATE	Undertakes real estate development projects / leasing of real estate portfolio
MANUFACTURING, CONTRACTING & SERVICES	Includes a comprehensive range of products and services – pharmaceutical, glass manufacturing and processing, building materials & construction related activities
INVESTMENTS	Investments in financial assets along with acquiring stakes in entities within different sectors such as healthcare, education and financial services among others



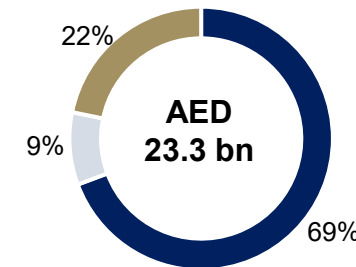
Shareholders (December 2025)



- Investment Corp. of Dubai
- Al Fardan Real Estate
- Mohamed Saif Darwish Ahmed Al Ketbi
- Salem Abdulla Salem Alhosani
- Public

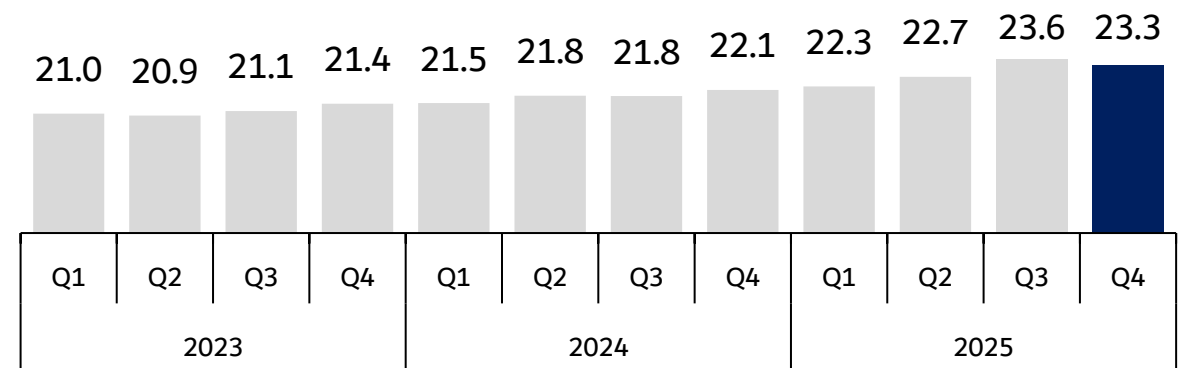
Source: Dubai Financial Market

Business Segments by Assets (December 2025)



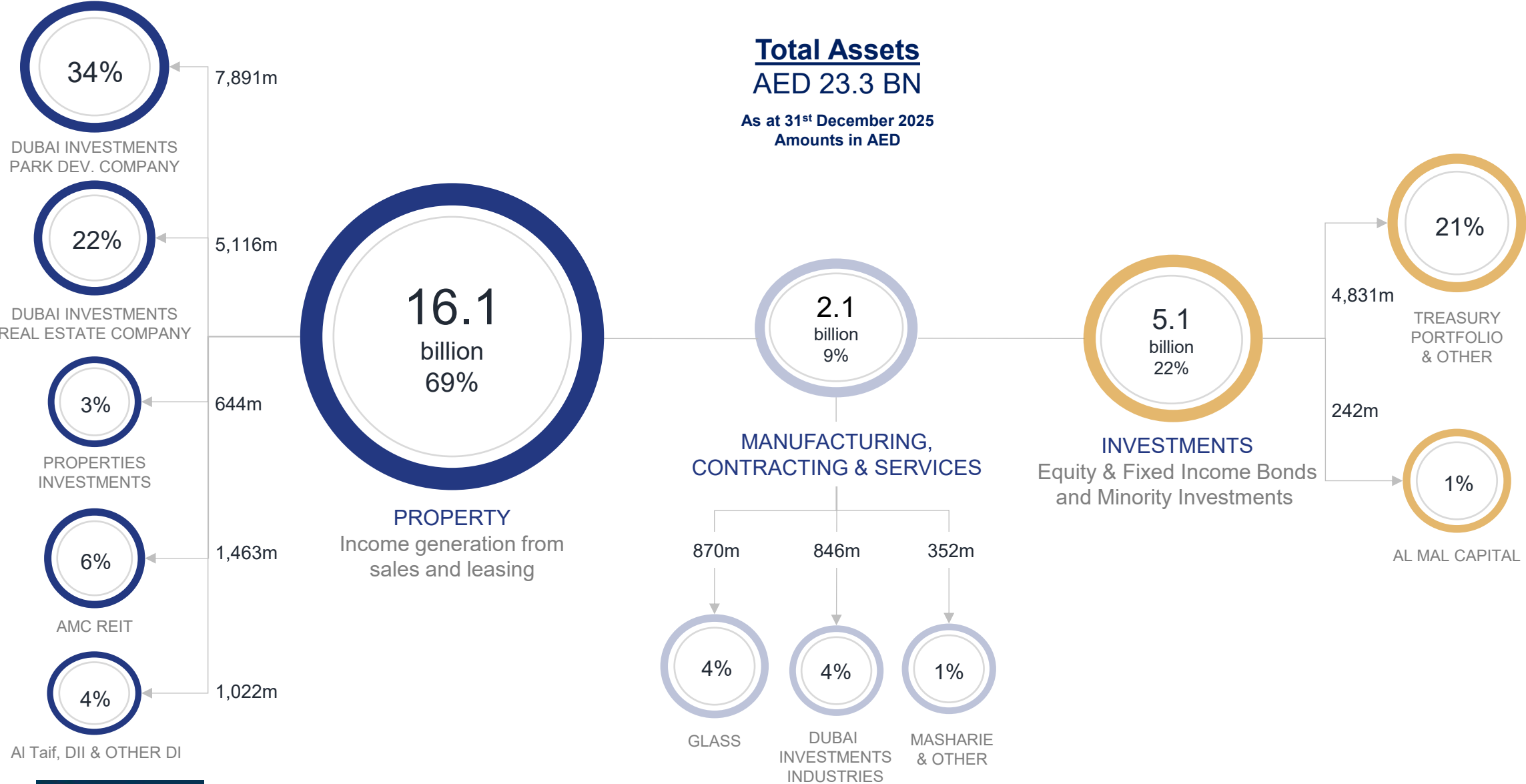
- Property
- Manufacturing, Contracting & Services
- Investments

Total Assets (in AED bn)

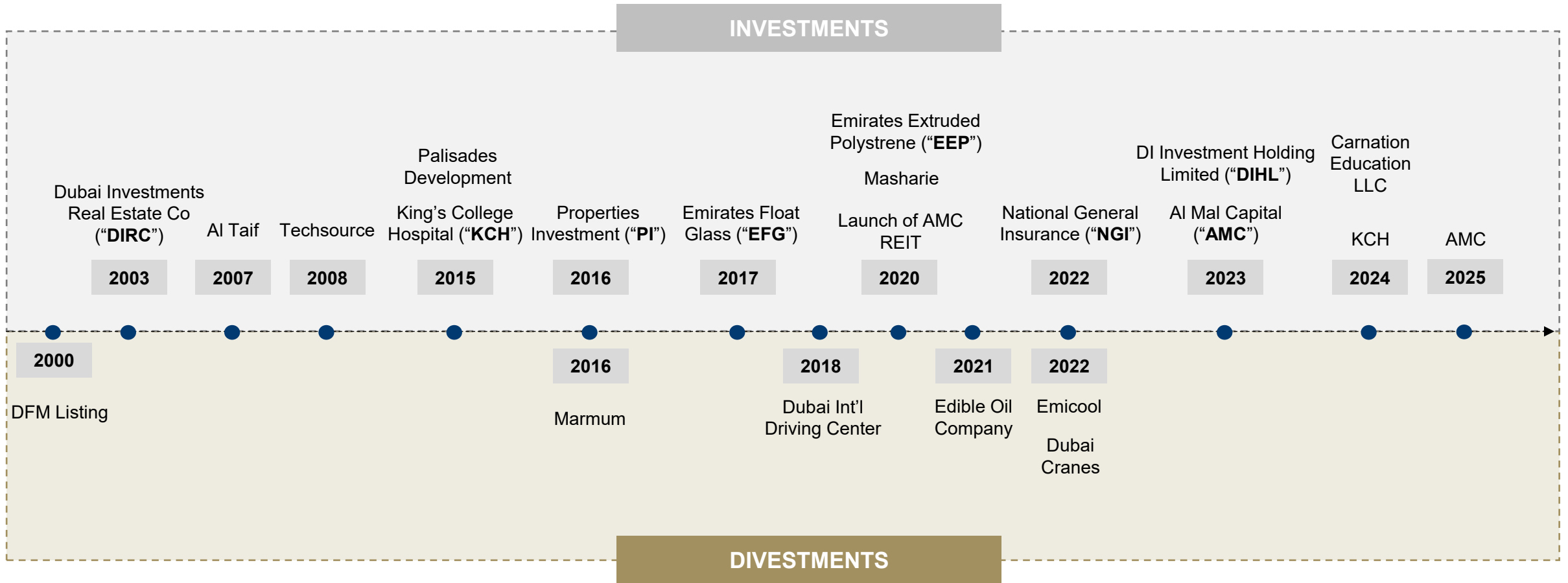


Note: Figures are rounded to the nearest decimal

Diversified Portfolio of Assets Across Property, Manufacturing and Investments



30 Years of Building Businesses and Creating Shareholder Value



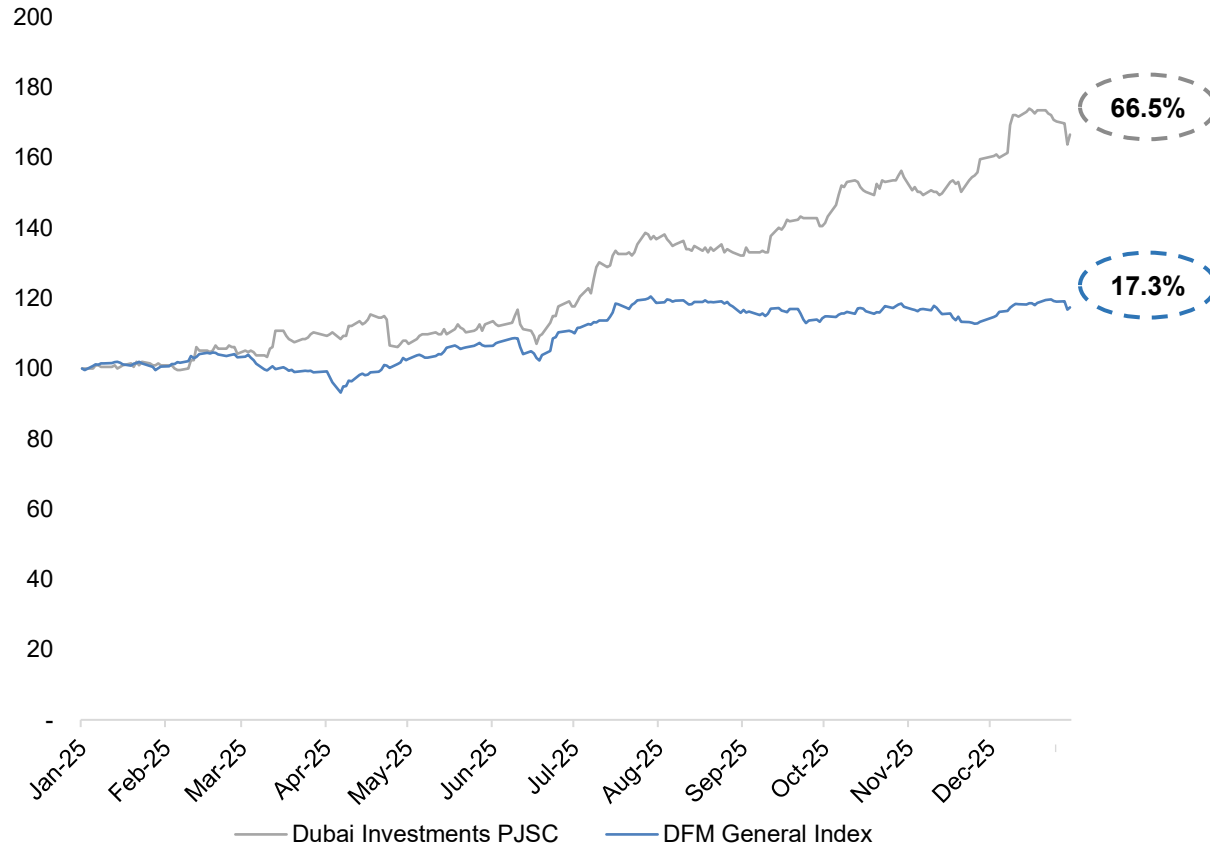
Long-term investment approach in building underlying value for investors – provide the necessary strategic direction along with growth capital, exit businesses that have matured – enhance shareholder value through capital gains

Dividend Policy

- On 13 March 2025, The Board of Directors of Dubai Investments PJSC approved a long-term dividend policy to the shareholders based on the cash flows generated by the company
- The dividend policy provides a tailored approach to dividend distribution and aligns with market practice. It also aims to enhancing shareholder value while ensuring the financial sustainability and strategic growth of Dubai Investments
- The Company intends to pay between 45% to 65% of the annual consolidated profits every year for at least next three years (2024 -26). Dividend distribution will be at least 12% of the share capital of the Company every year for at least next 3 years (2024 -26)
- The dividend policy is subject to the liquidity requirements of the Group's businesses including any anticipated capital expenditures, market conditions, operating environment in the Group's markets, and the outlook for the Group's business
- In the event that the Board of Directors recommends the distribution of half-yearly or quarterly dividends, the shareholders hereby authorize the Board of Directors to proceed with such distributions, provided that they are subject to ratification at the subsequent Annual General Assembly Meeting
- The Board of Directors shall review this policy annually or whenever necessary amendments are required. Any recommended changes to the policy shall be submitted for approval to the General Assembly

Consistent Dividend Paying Company

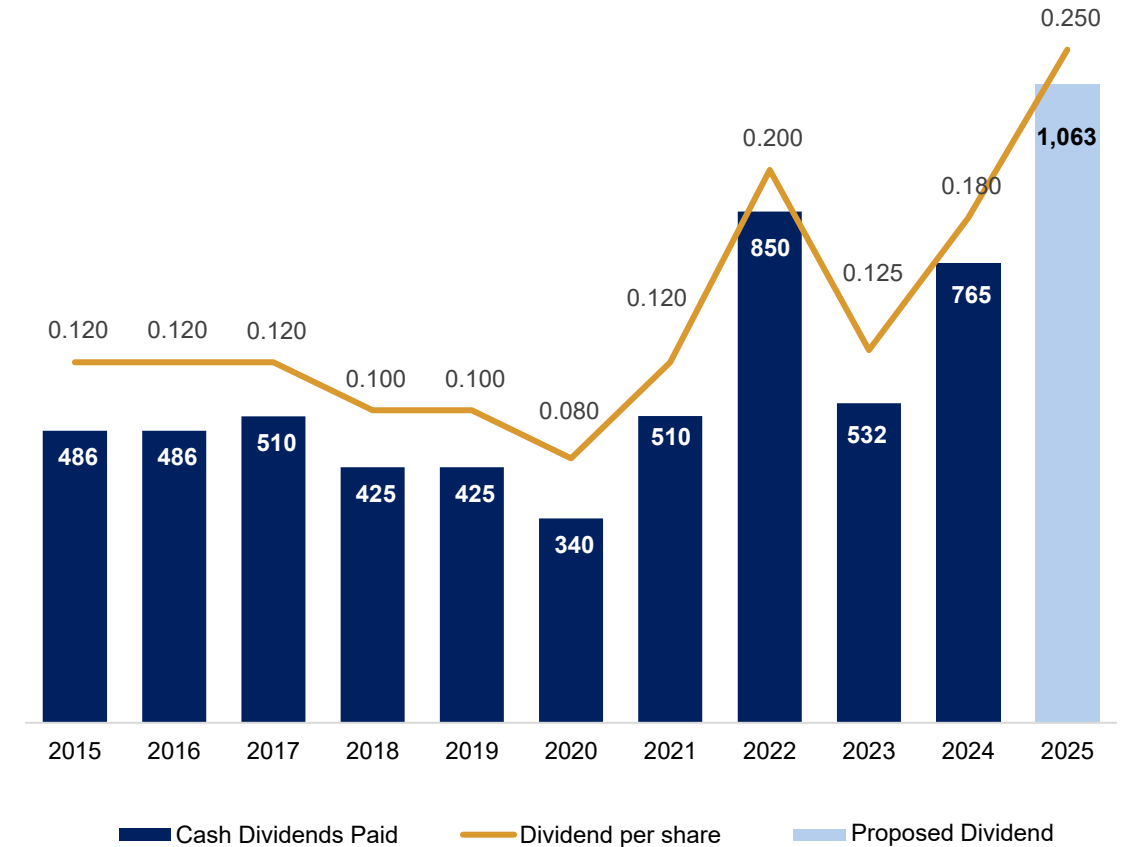
Shareholder Returns – DIC vs. DFMGI Index



The above chart presents normalized price movements of Dubai Investments PJSC in comparison to DFM General Index with a base of 100, during the period – Jan 2025 to Dec 2025.

Price movement of Dubai Investments PJSC is greater than DFM General Index during the period Jan 2025 to Dec 2025 (capital gain) as shown in the chart above. In addition to the price movement, Dubai Investments PJSC paid cash dividends to its shareholders (dividend income) as shown in the chart in the right.

Annual Dividends Paid (AED mn) & Annual Dividend Per Share (AED)



The above chart presents cash dividend paid out historically for a particular period



Note: Figures are rounded to the nearest decimal

Board of Directors – A Well Seasoned and Experienced Team



Chairman – Abdulrahman Ghanem A. Al Mutaiwee

Mr. Abdulrahman Ghanem A. Al Mutaiwee is a high-ranking diplomat and has held senior management positions in various ministries and government establishments. He served as the Ambassador of the UAE to the Court of St. James and Iceland for 7 years. He was also the Director in the Ministry of Foreign Affairs and International Cooperation for three and half years till the end of 2019. He holds a Bachelor's Degree in Economics from Cairo University and Diploma in Banking and Financial Studies from New York.



Director – Ali Fardan Ali Fardan

Mr. Ali Fardan Ali Fardan has significant experience in Real Estate Management, Property Investments, Capital Investment Management and Hospitality Management. He holds a Bachelor of Science in Management and Information System. He is also currently the Chairman of Al Fardan Group, Managing Director of Al Fardan Real Estate LLC, CEO of First Investor LLC, Board Member of Al Mal Capital PSC, Board Member of Commercial Bank of Dubai PJSC and Board Member of National General Insurance PJSC.



Director – Khaled Mohammad Al Kamda

Khaled Al Kamda has over three decades of senior management experience across a number of sectors including airlines, private equity and banking and has also held senior management positions in government establishments. He holds a Bachelor's Degree in Electrical Engineering from Florida Institute of Technology, USA and a MBA Degree from Cranfield School of Management, England.



Director – Hind Abdulrahman AlAli

Hind Abdulrahman AlAli joined the Dubai Investments PJSC Board in 2023 and brings extensive experience in the industrial sector, with a strong focus on supply chain management, industrial investments, asset management, and M&A transactions. She holds a degree in Financial Management from Zayed University, has passed Level 1 of the CFA program, and completed executive programs at INSEAD and the London School of Economics.



Director – Faisal Abdulaziz Alshaikh Mohamed Alkhazraji

Faisal Abdulaziz Alshaikh Mohamed Alkhazraji is a business leader with a strong presence within the corporate landscape. Holding prominent positions across various other organizations, Alkhazraji continues to exhibit his expertise across different industries and in 2023 became a part of the Dubai Investments PJSC board.



Vice Chairman & CEO – Khalid Jassim Bin Kalban

Mr. Khalid Bin Kalban has extensive experience in Manufacturing & Industrial sectors as well as Financial, Investment and Real Estate sectors. He holds a degree in Business Management from USA and is a Management Major from Metropolitan State College, USA. He is also currently the Chairman Al Mal Capital PSC, Board Member of National General Insurance PJSC, Board Member of Arcapita Investment Management B.S.C. – Bahrain.



Director – Mohamed Saif Darwish Ahmed Al Ketbi

Mr. Mohamed Al Ketbi has experience in Investments & Projects, Real Estate and Hospitality Sectors. He holds a Bachelor Degree in Business Administration majoring in Business Management. He is currently the Board Member of AHI Carrier FZC, Director – Investment & Business Development of Darwish Bin Ahmed & Sons LLC, Board Member of Al Mal Capital PSC and Board Member of National General Insurance PJSC.



Director – Hussain Nasser Ahmed Lootah

Hussain Nasser Lootah is a prominent business figure in the UAE, holding, throughout his career, chairmanship and membership of several government committees. Among several key positions held by him, included his association with Dubai Municipality for over 30 years, culminating in his 12 years tenure as the Director General of Dubai Municipality till the year 2018. He also played a prominent role in establishing the Society of Engineers where he chaired its board for 4 years. Currently he is the Chairman of Hussain Lootah Group (HLG). He holds a degree in Civil Engineering from the University of Arizona.



Director – Ahmed Salem Abdulla Salem Alhosani

Ahmed Salem Abdulla AlHosani is a business professional and has joined the board of Dubai Investments PJSC in 2023. AlHosani continues to extend his diverse skill sets across a wide range of sectors and is currently serving as the Managing Director and Director at Sharjah Insurance Co. AlHosani plays a crucial role in overseeing the strategic direction and overall operations of the company.



Management Summary –
FY 2025 Financial
Highlights

2025 – Financial Information

SUMMARY OF PROFITS AND LOSSES

(AED' 000)	FY 2025	FY 2024
	12-month period ended 31 st Dec	
Sales of goods and provision of services	1,364,859	1,204,950
Rental income	1,191,215	1,051,408
Contract revenue	266,762	233,214
Sale of properties	633,807	1,028,758
Gain on fair valuation of investment properties	836,910	856,663
Gain on fair valuation of investments	150,204	114,218
Gain on sale of investments properties	22,926	2,057
Gain on sale of investments	4,951	32,074
Share of profit from equity accounted investees	107,901	84,822
Dividend Income	48,362	53,188
Total Income	4,627,897	4,661,352
Cost of sales and providing services	(2,088,967)	(2,308,689)
Administrative expenses	(586,631)	(505,992)
Finance costs	(360,607)	(420,008)
Net impairment losses on trade receivables	(55,027)	(271,995)
Finance income and other income	165,756	140,950
Operating Expenses	(2,925,476)	(3,365,734)
Profit before tax	1,702,421	1,295,618
Current tax expenses	(94,076)	(52,999)
Deferred tax expenses	(60,323)	(61,758)
Profit after tax	1,548,022	1,180,861
Profit / (loss) after tax attributable to:		
Profit attributable to owners of the Company	1,550,116	1,205,375
Non-controlling Interests	(2,094)	(24,514)
Earnings per share (AED)	0.36	0.28

SUMMARY OF FINANCIAL POSITION

(AED' 000)	31 st Dec 2025	31 st Dec 2024
Property, plant and equipment	1,511,251	1,469,398
Right-of-use-assets	259,084	291,876
Goodwill & Intangible Assets	231,713	237,098
Investment properties	10,918,764	11,189,467
Investments in equity accounted investees	1,448,726	1,490,089
Other non-current assets	797,723	530,194
Total non-current assets	15,167,261	15,208,122
Inventories	882,886	1,022,660
Investments at fair value through profit & loss	2,758,679	2,234,782
Trade & other rec. & due from related parties	3,097,304	2,626,874
Cash and cash equivalents	1,316,082	1,006,399
Assets held for sale	56,206	-
Total current assets	8,111,157	6,890,715
Total assets	23,278,418	22,098,837
Long-term bank borrowings	3,559,722	3,606,743
Lease liabilities	275,603	305,154
Other payables	6,720	56,096
Deferred tax liability	163,436	94,792
Total non-current liabilities	4,005,481	4,062,785
Bank borrowings	1,770,884	1,797,678
Lease liabilities	41,550	37,579
Trade and other payables & due to related parties	2,237,033	1,866,789
Total current liabilities	4,049,467	3,702,046
Share capital	4,252,020	4,252,020
Retained earnings	6,417,266	6,170,427
Other reserves	4,234,009	3,692,506
Equity attributable to owners of the company	14,903,295	14,114,953
Non-controlling interest	320,175	219,053
Total equity	15,223,470	14,334,006
Total equity and liabilities	23,278,418	22,098,837

FY 2025 – Financial Highlights: Well Capitalized and Profitable Company

Key Facts & Figures

TOTAL INCOME 4,627.9 AED million	EBITDA 1,222.6 AED million	PROFIT ATT. TO SHAREHOLDERS 1,550.1 AED million	EPS 0.36 AED per share	ROE* 10.4%
TOTAL ASSETS 23,278.4 AED million	CASH/CASH EQUIVALENTS & LIQUID INV. 2,836.9 AED million	NET DEBT** 2,493.7 AED million	EQUITY ATT. TO SHAREHOLDERS 14,903.3 AED million	NET DEBT / TOTAL ATT. EQUITY 16.7%

Note: Figures are rounded to the nearest decimal

*Based on Net Profit and Equity Attributable to Owners of the Company

** Net Debt is the Group's total debt less Cash and Cash Equivalents

Key Messages: FY 2025

Group Result

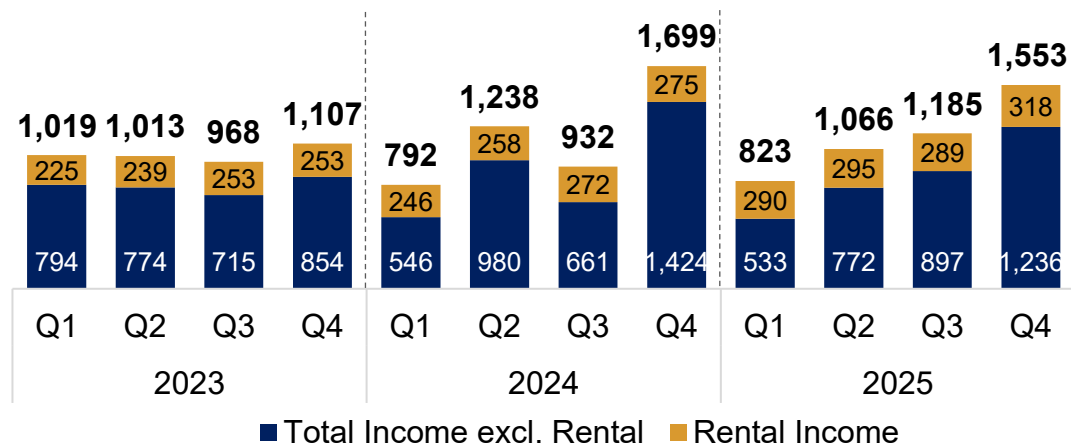
- The Group reported a total income of AED 4,627.9 million as compared to AED 4,661.4 million during the prior year
- The Group reported a higher income from sale of goods and provision of services of AED 1,364.9 million in FY 2025 as compared to AED 1,205.0 million during the prior year, primarily as a result of strong performance by the Group's Manufacturing, Contracting & Services segment
- Within the property segment, the Group reported an income from sale of properties of AED 633.8 million during FY 2025 as compared to AED 1,028.8 million during the prior year. This was partially offset by a higher rental income of AED 1,191.2 million during FY 2025 as compared to AED 1,051.4 million during the prior year
- Earnings per share was recorded at AED 0.36/share in FY 2025
- The Group's total assets stood at AED 23,278.4 million as at 31st December 2025
- The Group remains well capitalized with Total Equity (attributable to owners) at AED 14,903.3 as at 31st December 2025 and has adequate liquidity with Net Debt/Total Attributable Equity (%) of 16.7%

Key Events

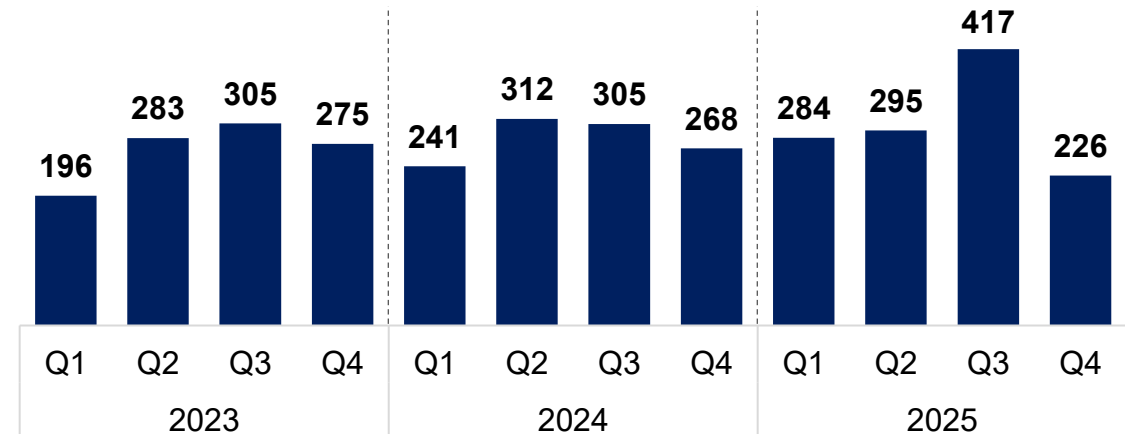
- Key events (financial and non-financial):
 - Dubai Investments' Board of Directors has proposed a cash dividend of 25% (AED 0.25 per share) for the year ended 31 December 2025, subject to shareholders' approval
 - Dubai Investment Real Estate ("DIR") proudly announced the exceptional milestone of achieving 5 million safe working man-hours without a lost-time injury (LTI) at the Danah Bay project in Ras al Khaimah. Additionally, DIR began the phase 1 delivery of Danah Bay, its mixed-use beachfront development on Al Marjan island in Ras al Khaimah
 - DIR commences main construction work on Al Vista, a landmark mixed-use development set to redefine urban living in Dubai's prestigious Meydan Horizon valued at AED 1.3 billion
 - AMC REIT made its first investment in the healthcare sector with strategic acquisition of NMC Royal Hospital real estate asset in DIP. Operated by NMC Healthcare, one of the UAE's leading integrated healthcare providers, this acquisition represents AMCREIT's sixth asset, bringing the total portfolio value to approximately AED 1.4 billion
 - Dubai Investments Park (DIP) Angola, Angola fully integrated economic zone developed by Dubai Investments announced that Emirates Reportage Development & Investment LLC, a leading UAE-based real estate developer has acquired two prime plots totaling 10.8 mn sq ft

Evolution by Quarter: Rental Income remains key contributor to Total Income

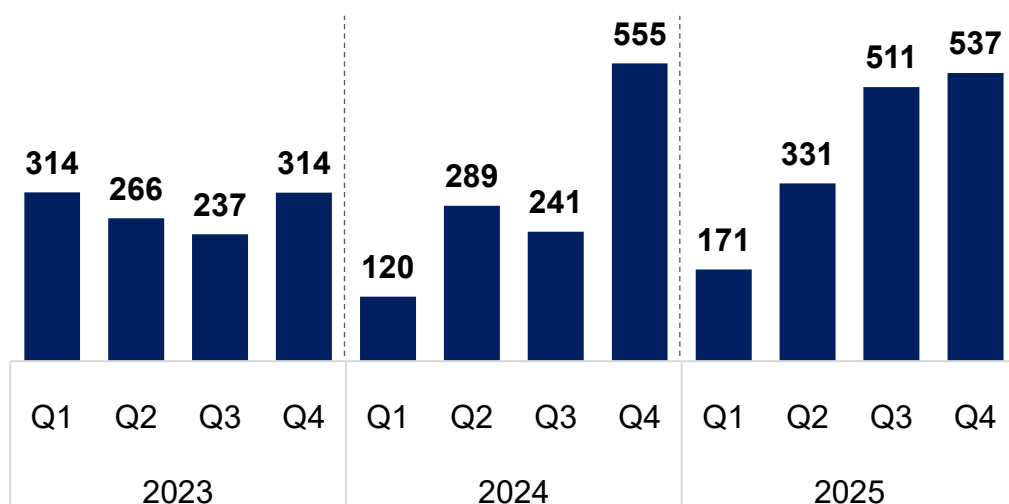
Total Income and Rental Income (AED Million)



EBITDA (AED Million)



Attributable Profit (AED Million)

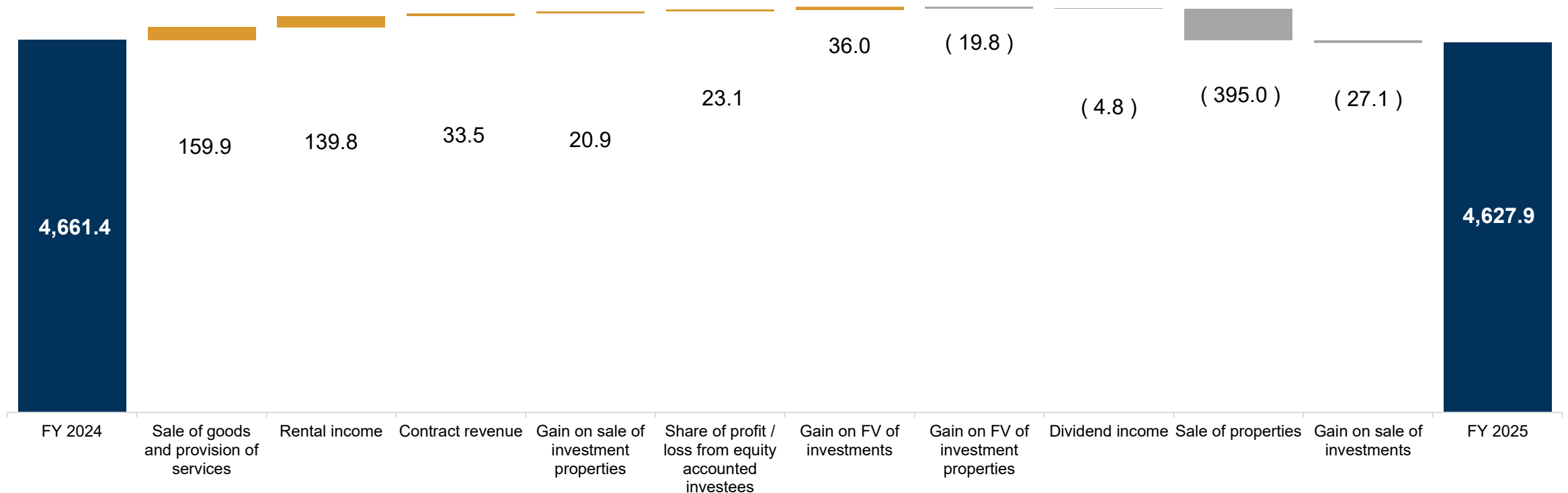


Key Highlights

- The Group reported a total income of AED 1,553.3 million in Q4 2025 as compared to AED 1,699.1 million during the prior period
- The Group reported a higher income from sale of goods and provision of services of AED 395.2 million in Q4 2025 as compared to AED 346.1 million during the prior period, primarily as a result of strong performance by the Group's Manufacturing, Contracting & Services segment
- Within the property segment, the Group reported a higher rental income of AED 317.7 million during Q4 2025 as compared to AED 275.2 million during the prior period, representing 20.5% of total income during Q4 2025
- The Group reported an EBITDA of AED 226.4 million in Q4 2025 as compared to AED 267.6 million reported during the prior period
- The Group generated higher profits after tax (attributable to owners) of AED 537.1 million in Q4 2025, as compared to AED 554.9 million during the prior period.

Total Income Movement Year-on-Year

Total Income Bridge (AED Million)

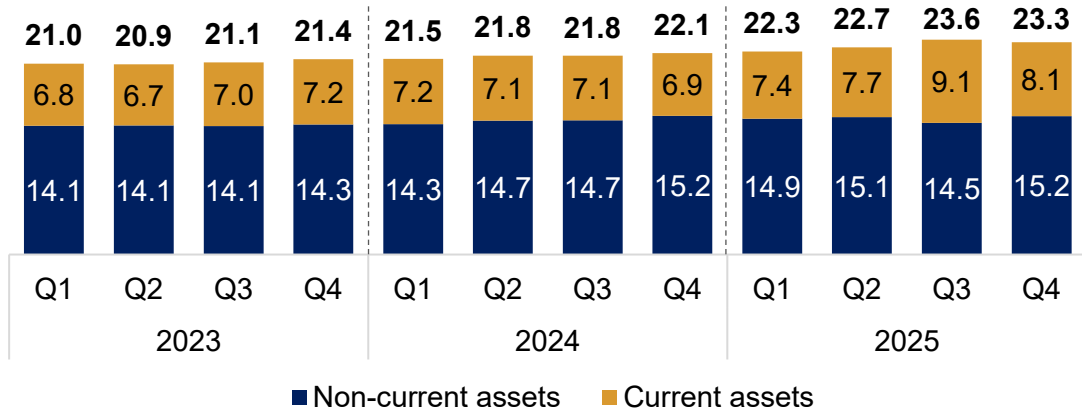


- Decline from the same period last year
- Increase from the same period last year
- Starting and ending point – FY 2024 and FY 2025

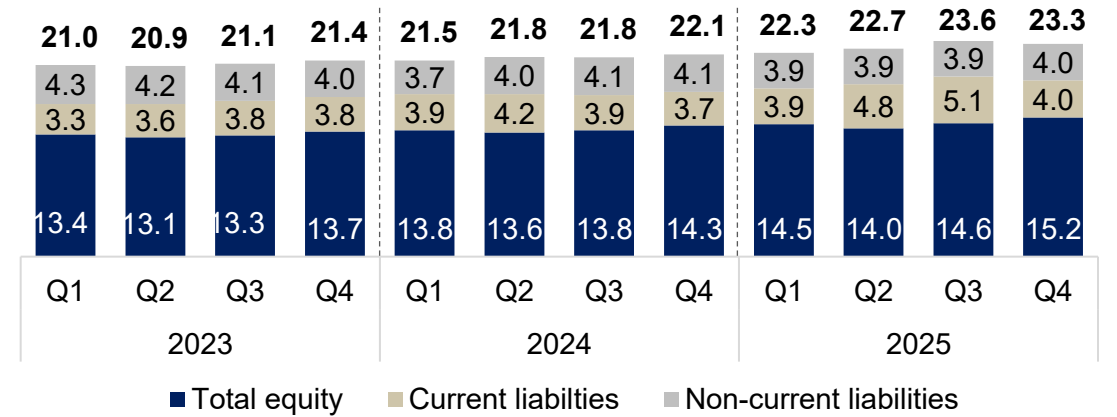


Growth in Assets & Liabilities

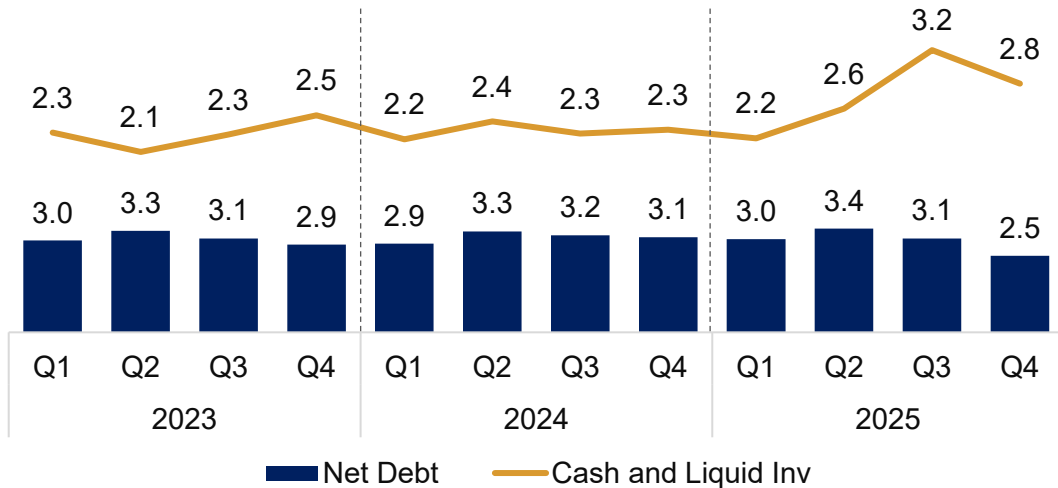
Total Assets (AED Billion)



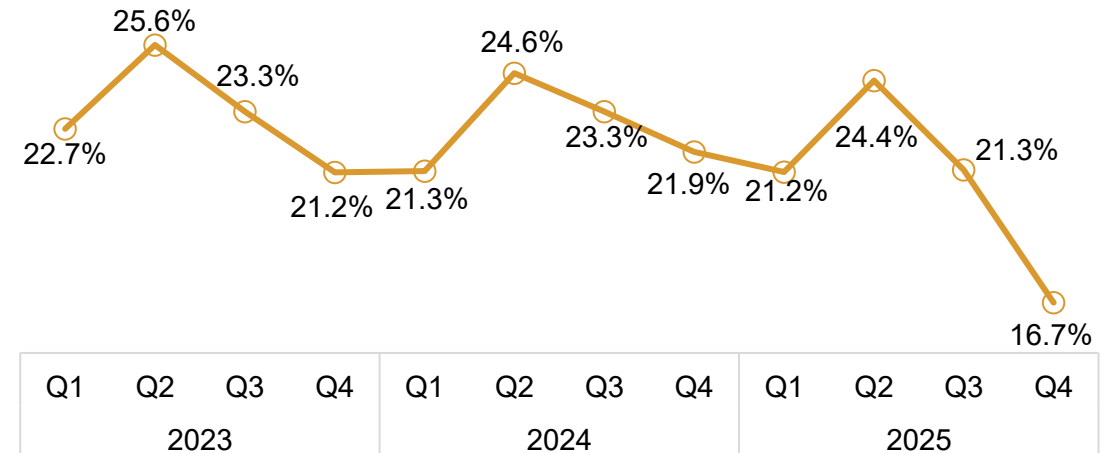
Total Liabilities & Total Equity (AED Billion)



Net Debt and Total Cash & Liquid Inv. (AED Billion)



Net Debt / Total Attributable Equity (%)





Operational Performance by
Business Segment – FY
2025

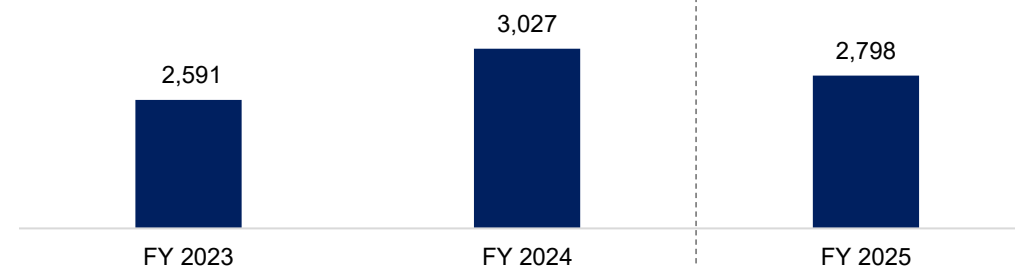
Property Segment – Development of Real Estate for Sale and Leasing

Property

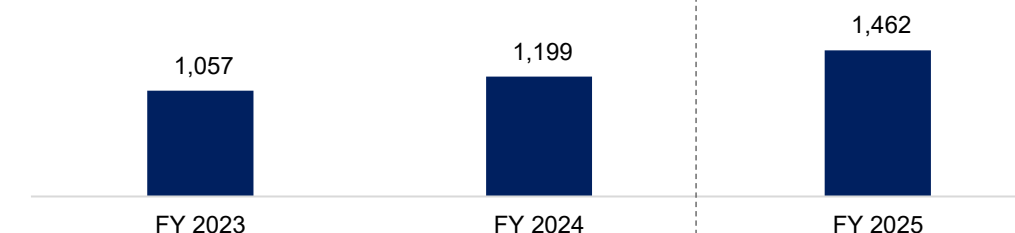
- The Group reported a total income of AED 2,797.9 million in FY 2025 from this segment against AED 3,027.5 million reported during the prior year
- The Group reported income from sale of properties of AED 633.8 million during FY 2025 as compared to AED 1,028.8 million during the prior year. Higher income from sale of properties during FY 2024 was driven by new residential projects launched by Dubai Investments Real Estate (“DIR”) such as Danah Bay project in RAK
- The above was partially offset by a higher rental income of AED 1,191.2 million during FY 2025 as compared to AED 1,051.4 million during the prior year, largely driven by strong occupancy-level being maintained in DIP, representing 25.7% of total income during FY 2025
- The Group generated profits before tax from this segment of AED 1,461.5 million in FY 2025 as compared to AED 1,199.1 million during the prior year
- During FY 2025, the Group subscribed to additional units in Al Mal Capital REIT, post which the Group’s shareholding in Al Mal Capital REIT is 75.99%
- Total assets for this business segment stood at AED 16,135.6 million as at 31st December 2025, investment properties (AED 10,918.8 million) is the largest contributor, out of which infrastructure and ancillary facilities account for majority as at 31st December 2025
- Given the asset intensive nature of this business segment, the total liabilities of this segment stood at AED 5,594.2 million, comprising approximately 69.5% of the Group’s total liabilities as at 31st December 2025
- Q1 2026 is set to witness continued progress on key projects such as the following –
 - Asayel Avenue at Mirdif Hills: construction is 28% complete with handover expected by Q2 2027
 - Violet Tower: construction is 57% complete with handover expected in Q4 2026
 - Danah Bay on Al Marjan island, RAK:
 - Residential tower: 32% complete with handover expected in Q1 2027
 - Hotel: 24% completed with handover expected in Q3 2027
 - Al Vista in Meydan is scheduled for completion in Q1 2028, supporting DIR’s longer term delivery pipeline

Financial highlights

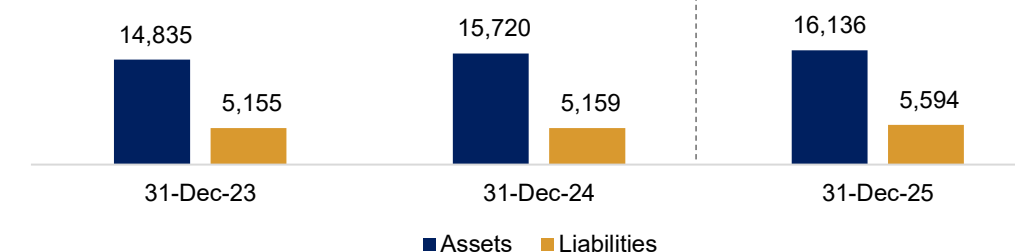
Total Income (AED m)



Total Profit Before Tax (AED m)



Total Assets and Liabilities (AED m)



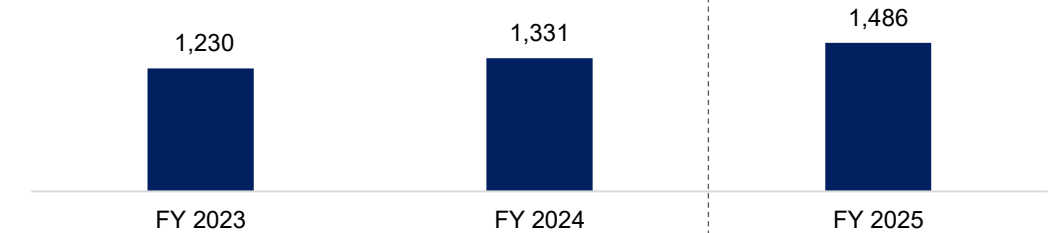
Manufacturing Segment – Manufacturing, District Cooling, Healthcare and Education

Manufacturing, Contracting & Services

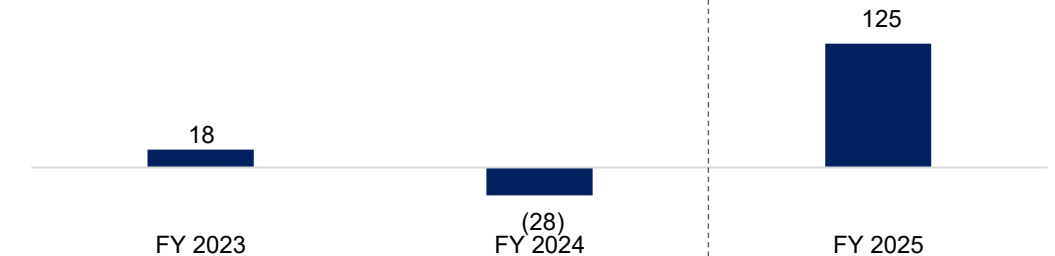
- This segment witnessed an increase in total income of AED 154.8 million in FY 2025 as compared to the prior year to reach AED 1,486.3 million
- This segment reported a profit before tax of AED 125.4 million in FY 2025 as compared to a loss of AED 28.2 million during the prior year, mainly due to strong performance by Dubai Investments Industries (“DII”), Glass LLC and Masharie LLC within the segment
- Total assets for this segment stood at AED 2,069.2 million as at 31st December 2025.

Financial highlights

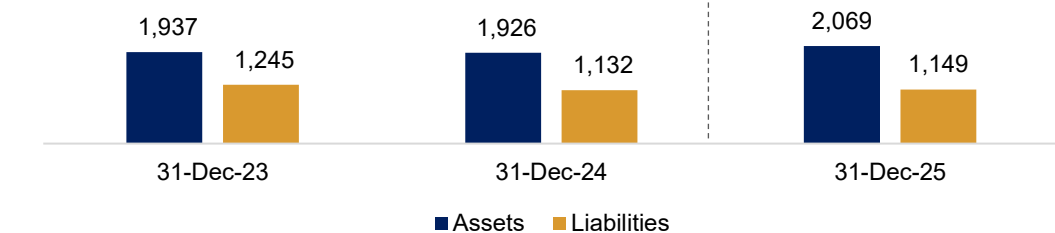
Total Income (AED m)



Total Profit Before Tax (AED m)



Total Assets and Liabilities (AED m)



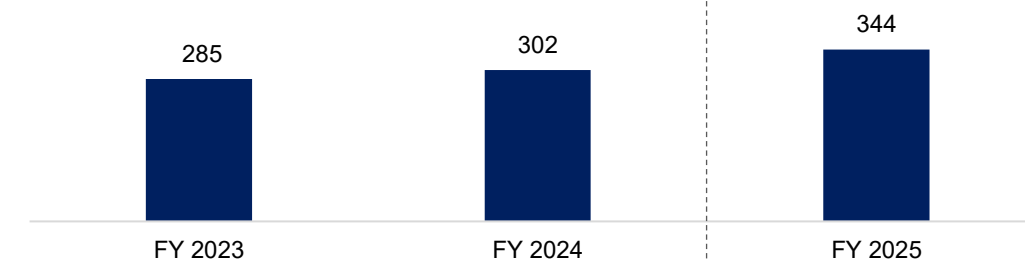
Financial Inv. Segment – Strategic Interests in Associates & Financial Investments

Financial Investments

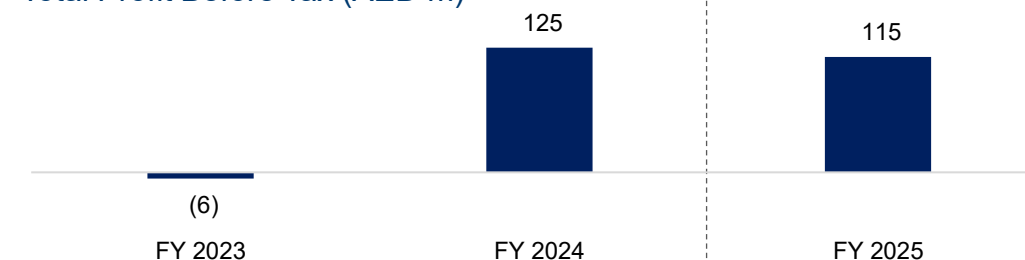
- Total income from this segment was AED 343.6 million during FY 2025 as compared to AED 302.5 million during the prior year
- This segment reported a profit before tax of AED 115.5 million in FY 2025 as compared to AED 124.7 million during the prior year
- During FY 2025, the Group acquired an additional 10.76% equity interest in its existing subsidiary Al Mal Capital PSC. Post acquisition, the Group's shareholding in Al Mal Capital PSC increased to 83.95%
- During FY 2025, the Group acquired additional 50% equity interest of Agricorp Investments Limited. Post acquisition, the Group's shareholding in Agricorp Investments Limited increased to 100%
- The total assets for this segment stood at AED 5,073.6 million as at 31st December 2025.

Financial highlights

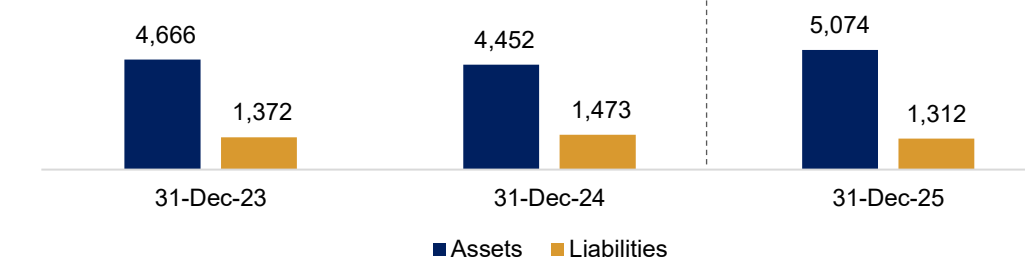
Total Income (AED m)



Total Profit Before Tax (AED m)



Total Assets and Liabilities (AED m)





Management Strategy & Outlook

Management Strategy & Outlook: Generate Sustainable Cash Flows to Maximize Shareholder Returns

Profitability

- Continue to generate steady income, backed by recurring cash flow & rental income streams
- Focus on monetizing real estate investment portfolio to deleverage the balance sheet

Diversification

- Acquire sustainable income generating assets within AMC REIT, to provide consistent flow of cash dividends
- Monitor and nurture investments in high-performing UAE sectors, including healthcare, education, industrial assets and other profitable companies

Synergy & Scale

- Replicate successful business models across the region with strong growth potential (e.g. DIP) in new markets
- Bolt on acquisitions/invest in a range of industrial companies and mature businesses that complement the existing portfolio and enhance synergies

Risk Management

- Prudent approach to balance sheet and portfolio risk management
- Maintain healthy cash position and liquid investment portfolio and non-core long term investments

Return Focused

- Divest stakes in mature businesses to enhance shareholder value
- Maintain attractive dividend return profile for shareholders



Portfolio Information –
Flagship Assets

Dubai Investment Park - A “City within a City”

TOTAL AREA 23 million m ²	NET LEASE AREA 17 million m ²
LEASED PLOTS ~1,200	INDUSTRIAL 60%
LEASED 99.9%	RESIDENTIAL 34%
9M 2025 TOTAL INCOME 712 AED million	COMMERCIAL 6%



Glass LLC – The Glass Pioneer in the Middle East



ESTABLISHED

2006

FACILITY

~45,000

Sqm. of Built-up Area



PRODUCTION

~16.2Mn

Sqm. (FY 25)



EXPORTS

65+

Countries

Key Projects (UAE & Global)



Dubai Airport T3
(UAE)



Abu Dhabi Airport
T3 (UAE)



Index Tower
(UAE)



Al Ain Stadium
(UAE)



Flame Towers
(Azerbaijan)



King Abdullah Int'l
Airport
(Saudi Arabia)



Index Tower
(UAE)



Gate Towers
(Egypt)



Nanyang University
(Singapore)



Lyons
(Australia)



Langham Palace
(Hong Kong)



Hamp Tower
(Azerbaijan)



Mirdif Hills – Mixed-use Residential, Commercial and Retail Development

Janayen Avenue – 350+ Residential Units



Nasayem Avenue – 400+ Residential Units



Multaqa Avenue – 4-star Hotel – Millennium Place



Asayel Avenue – 190+ Residential Units



Danah Bay – “Pearl by the Bay”



TOTAL PROJECT
AREA

90,000
SQM

BEACHES

40,000
SQM

HOTEL

4-STAR
UPPER SCALE

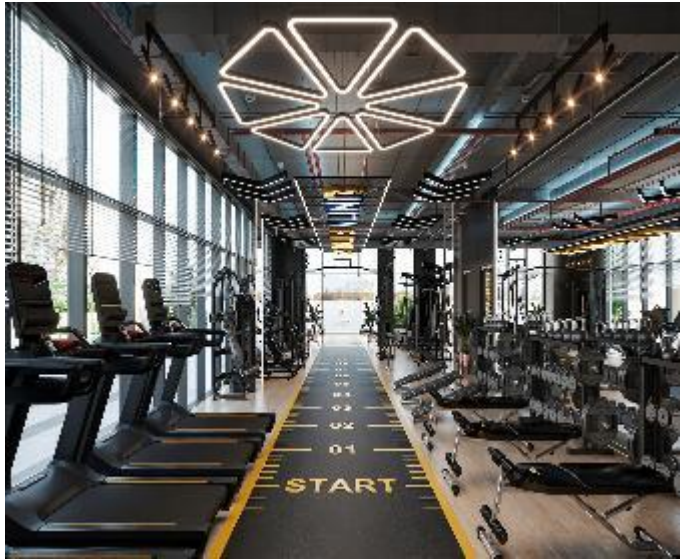
LUXURY
**TOWNHOUSES
& VILLAS**



Violet Tower – JVC'S Newest Residential Tower

RESIDENTIAL FLOORS	RESIDENTIAL UNITS	MINS FROM DOWNTOWN
27	287	15

 <p>7 minutes Dubai Hills Mall</p>	 <p>7 minutes Mall of the Emirates</p>
 <p>10 minutes Dubai Marina</p>	 <p>20 minutes Jumeirah Beach</p>
 <p>15 minutes Downtown Dubai</p>	 <p>15 minutes Burj al Arab</p>
 <p>20 minutes Palm Jumeirah</p>	 <p>20 minutes Museum of the Future</p>
 <p>30 minutes Dubai Int'l Airport</p>	 <p>30 minutes Dubai World Trade Center</p>



Hospitality Portfolio (1/2)

Double Tree by Hilton, Fujairah – by Al Taif Investment



KEYS – 228

Millennium Lakeview Hotel, DIP – by Properties Investment



KEYS – 165

Hospitality Portfolio (2/2)

Millenium Place, Mirdif – by Dubai Investment Real Estate (DIR)



KEYS – 116 HOTEL ROOMS & 132 HOTEL APARTMENTS

Danah Bay Hotel, RAK – by Dubai Investment Real Estate (DIR)



KEYS – 332

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Key Events and Awards



DIR announced the launch of Al Vista – AED 1.3 billion landmark mixed-use development – set to redefine urban living in Dubai’s prestigious Meydan Horizon



DIR’s Danah Bay, a mixed-use development on Al Marjan island, RAK, has been awarded “Best Mixed-Use Development” at the prestigious Arabian Property Awards 2025-2026



Emirates Airline has signed an agreement with Dubai Investments Park (DIP) to acquire land for a new purpose-built Cabin Crew Village



Dubai Investments Park (DIP Angola), announced that Emirates Reportage Development & Investment LLC, has acquired two prime land plots totaling 10.8 mn sq. ft



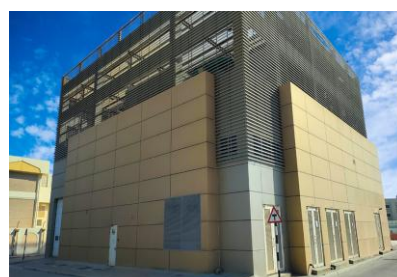
AMC REIT made its first investment in the healthcare space, reinforcing its commitment to diversifying high quality, income generating assets across resilient sectors of the UAE economy



AMC REIT announced a final dividend of AED 0.0375 per unit for H2 2025, representing an annualized yield of 7.5% for FY 2025



Emicool and Yellow Door Energy launch four solar plants across Dubai to decarbonize city’s district cooling



Emicool announced signing of a concession agreement with Al Reef Cooling Company, which holds the exclusive district cooling concession for Al Reef Downtown in Abu Dhabi



الإمارات للزجاج المسطح
EMIRATES FLOAT GLASS



DIC announced that it will double the float glass manufacturing capacity at its wholly owned subsidiary Emirates Float Glass with the introduction of a second line



Disclaimer – Forward Looking Statements

This presentation has been prepared solely for informational purposes. The presentation may contain forward looking statements, which reflect our beliefs or current expectations and assumptions regarding the future of the business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Forward looking statements are neither historical facts nor assurances of future performance and can generally be identified by terminology including "anticipate", "aspire", "believe", "estimate", "expect", "forecast", "project", "outlook", "guidance", "strategy", "target", "trend", "future", "likely", "may", "should", "will", "intend", "plan", "goal", "objective", "seek", "roadmap", and other words of similar meaning or similar expressions.

By their nature, forward looking information and statements are subject to known and unknown uncertainties, risks and changes in circumstances that are difficult to predict and not in our control. Our actual results of operational and financial conditions may differ materially from that or those indicated in the forward-looking statements. You should not place undue reliance on any of these forward-looking statements.

Important factors that could cause our actual results of operational and financial conditions to differ materially from those indicated in the forward looking statements include, among others: our ability to maintain adequate revenue levels and cost control; economic and financial conditions in the global markets and regional markets in which we operate, including volatility in interest rates, commodity and equity prices and the value of assets; the implementation of our strategic initiatives, including our ability to effectively manage the redeployment of our balance sheet and the expansion of our strategic businesses; the reliability of our risk management policies, procedures and methods; continued volatility in the capital or credit markets; developments and changes in laws and regulations, including increased regulation of the financial services industry through legislative action and revised rules and standards applied by the regulators.

Any forward-looking statement made by the Company in the presentation is based only on information currently available to us and speaks only as to the date on which this presentation is made. Past performance is not a reliable indication of future performance. We make no representations or warranties as to the accuracy, or completeness of the information and shall not have any liability for any representations, express or implied, regarding the information contained in, or for any omissions from, the information included in this presentation. We undertake no obligation to publicly update any forward-looking statement whether as a result of new information, future developments or otherwise. The information contained in the presentation is prepared to assist prospective investors in making their own evaluation of information about the Company.